

Meeting of Management Committee Thursday, 18 May 2023

Agenda

Notice of Meeting

Councillors of the Tamala Park Regional Council Management Committee are advised that a meeting will be held ELECTRONICALLY on Thursday 18 May 2023 at 6:00pm.

CHRIS ADAMS Chief Executive Officer

Constituent Members: Cities of Perth, Joondalup, Stirling, Vincent and Wanneroo Towns of Cambridge and Victoria Park

MEMBERSHIP

OWNER COUNCIL	MEMBER
City of Joondalup	Cr John Chester Cr Nige Jones
City of Stirling	Cr Tony Krsticevic Cr Suzanne Migdale (CHAIR) Cr Karlo Perkov Cr Bianca Sandri
City of Vincent	Cr Ashley Wallace

1. OFFICIAL OPENING

DISCLOSURE OF INTERESTS

- 2. PUBLIC STATEMENT/QUESTION TIME
- 3. APOLOGIES AND LEAVE OF ABSENCE
- 4. PETITIONS
- 5. CONFIRMATION OF MINUTES
 - 5.1. CONFIRMATION OF MINUTES
- 6. ANNOUNCEMENTS BY CHAIR (WITHOUT DISCUSSION)
- 7. ADMINISTRATION REPORTS AS PRESENTED
 - 7.1. BUSINESS REPORT MONTH ENDING 30 APRIL 2023
 - 7.2. PROJECT FINANCIAL REPORT MARCH 2023
 - 7.3. SALES AND SETTLEMENT REPORT MONTH ENDING 30 APRIL 2023
 - 7.4. PROJECT BUDGET FYE 2024 (MAY 2023)
 - 7.5. REVISION TO CATALINA GREEN DEVELOPMENT STAGING STAGES 39 & 40
 - 7.6. NEERABUP ROAD BUS UNDERPASS AND SUPPORTING ROAD NETWORK
- 8. ELECTED MEMBERS MOTIONS OF WHICH NOTICE HAS BEEN GIVEN
- 9. QUESTIONS BY ELECTED MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN
- 10. URGENT BUSINESS APPROVED BY THE CHAIR
- 11. GENERAL BUSINESS
- 12. DECISION TO MOVE TO CONFIDENTIAL SESSION
 - 12.1. ANNUAL PLAN FYE 2024

This item satisfies the requirements of Section 5.23 (2) of the *Local Government Act 1995* for it to be considered at a meeting, or part of a meeting, that is closed to members of the public, on the grounds that it deals with:

i) A contract entered into, or which may be entered into, by the TPRC and which relates to a matter to be discussed at a meeting (section 5.23(2)(c)); and

ii) A matter that if disclosed, would reveal a trade secret or information that has a commercial value to a person or relates to the business, professional, commercial or financial affairs of a person, where the trade secret or information is held by, or is about, a person other than the TPRC (section 5.23(2)(e)).

13. FORMAL CLOSURE OF MEETING

5.1. CONFIRMATION OF MINUTES

Responsible Officer:	Chief Executive Officer
Attachments:	None
Voting Requirement:	Simple Majority

Recommendation

That the Management Committee CONFIRMS and the Chair signs the minutes from the Management Committee meeting held on 16 March 2023 as a true and accurate record of proceedings.

7.1. BUSINESS REPORT - MONTH ENDING 30 APRIL 2023

Responsible Officer:	Manager Project Coordination
Attachments:	None
Voting Requirement:	Simple Majority

RECOMMENDATION

That the Management Committee RECEIVES the Business Report for the month ending 30 April 2023.

PURPOSE

The report provides information to the Management Committee on key activities, programs and milestones.

POLICY REFERENCE

N/A

LOCAL GOVERNMENT ACT/REGULATION

N/A

PREVIOUS MINUTES

N/A

FINANCIAL/BUDGET IMPLICATIONS

N/A

RISK MANAGEMENT IMPLICATIONS

Risk Ref: 2	Risk Rating:
Strategic - Stable and Effective governance environment.	Moderate
Action:	·
SPG and TPRC provide reports/information to Council Meetings.	

The report provides information to ensure the Management Committee is well informed on the progress of key components of the Catalina Project.

BACKGROUND

The business of the Management Committee requires adherence to many legislative provisions, policies and procedures that aim at best practice. There are also many activities that do not need to be reported formally to the Management Committee but will be of general interest to Management Committee members and will also be of interest to the public who may, from time to time, refer to Management Committee minutes. In the context of the above, a Business Report provides the opportunity to advise on activities that have taken place between meetings. The report will sometimes anticipate questions that may arise out of good governance concerns by Council members.

COMMENT

1. Civil Construction - Status

The following tables detail the status of all current civil works stages to 30 April 2023. The highlights of the past month include:

- Further progress towards practical completion of Stage 29, albeit with some delays to completion of finishing elements of roadworks, including kerbing and footpaths, and final lot trimming. The practical completion date has been revised to 4 May 2023.
- Further progress towards practical completion of Stage 37, remaining on target to achieve practical completion on 1 June 2023.
- Completion of Stage 31 earthworks to 70%. While approximately two-weeks behind program, the contractor considers that it will be able to make this time up to still achieve the targeted practical completion date of 14 September 2023.
- Good progress with the services installation (sewer, drainage, power, water and gas) associated with the Longbeach Promenade extension, remaining on target to achieve practical completion on 8 June 2023.
- Award of construction of 37 lots in Stage 38 (Catalina Green), with works set to commence late May 2023 and be completed just prior to Christmas 2023.

Details of civil construction progress for each current stage are provided in the following tables:

Stage 29		43 lots	
Contractor Posses	sion of Site		12 April 2022
Original Practical	Completion Date		16 September 2022
Revised Practical	Completion Date		5 May 2023
Construction Sta	tus		
Item	% Complete	Change since	Comments
		last report	
Earthworks	100	0	Complete
Sewer	100	0	Complete
Drainage	100	0	Complete
Water/Gas	100	0	Complete
Power/Comms	100	0	Complete
Walls	100	0	Complete
Roads	99	24	Complete - only final verge trim remaining.

Stage 31		66 lots		
Contractor Posses	Contractor Possession of Site		9 January 2023	
Original Practical	Completion Date		26 July 2023	
Revised Practical	Completion Date		14 September 2023	
Construction Sta	tus		·	
	% Complete Change since last report		Comments	
ltem				
Earthworks	70	60	In progress.	
Sewer	0	0	Commencing mid to late May 2023.	
Drainage	0	0		
Water/Gas	0	0		
Power/Comms	0	0		
Walls	0	0		
Roads	0	0		

Stage 37			48 lots
Contractor Posses	sion of Site		30 September 2022
Original Practical (Completion Date		3 March 2023
Revised Practical	Completion Date		1 June 2023
Construction Sta	tus		
ltem	% Complete	Change since last report	Comments
Earthworks	100	0	Complete
Sewer	100	0	Complete
Drainage	100	0	Complete
Water/Gas	100	0	Complete
Power/Comms	90	90	Well progressed
Walls	80	15	Well progressed
Roads	75	35	Well progressed

Stage 38			37 lots
Contractor Posses	sion of Site		24 May 2023
Original Practical (Completion Date		21 December 2023
Revised Practical	Completion Date		NA
Construction Sta	tus		
ltem	% Complete	Change since last report	Comments
Earthworks	0	0	
Sewer	0	0	
Drainage	0	0	
Water/Gas	0	0	
Power/Comms	0	0	
Walls	0	0	
Roads	0	0	

Longbeach Promenade Extension				
Contractor Posses	sion of Site		20 September 2021	
Original Practical (Completion Date		December 2021 - works recommenced on 7	
			March 2023 after an 18-month hiatus, completion revised to 31 May 2023.	
Revised Practical	Completion Date		8 June 2023	
Construction Sta	tus			
ltem	% Complete Change since		Comments	
		last report		
Earthworks	95	0		
Sewer	99	79		
Drainage	95	95		
Water/Gas	95	95		
Power/Comms	25	25		
Walls	0	0	Starting 8 May 2023	
Roads	0	0	Starting mid-May 2023	

2. Landscaping Works - Status

The status of various landscape construction works in progress in Catalina is summarised in the table contained in the attachment.

Current highlights are detailed below.

CATALINA BEACH

Catalina Beach Park - Phase 2

Earthworks for the park extension were completed as part of the Stage 29 civil works.

Landscaping works have commenced, with walls constructed and plant stock ordered. Practical completion is forecast for 16 June 2023.

Foreshore Park

Landscape design drawings for a new park at the end of the Portofino Promenade extension and adjacent to the coastal conservation reserve are complete. Initial assessment of the drawings by the City of Wanneroo has been completed and the Project team has been responding to City queries relating to urban water management plan considerations and land tenure and management arrangements for the wastewater pump station site. The current program anticipates City of Wanneroo approval in June 2023 and works commencing almost immediately following to achieve completion of the park in December 2023, although there is some risk this completion timeframe will not be achieved if there is a delay in obtaining City approval.

Longbeach Promenade Landscaping

Detailed design was approved by the City of Wanneroo on 14 April 2023. Works are currently being priced by the landscape contractor, LD Total, and subject to pricing acceptability, are expected to commence in July 2023 following completion of civil works.

Stage 29 Landscaping

Streetscape works, which primarily involves landscaping of the southern verge of Stage 29 adjacent to the Bush Forever reserve to the south of Catalina have been awarded to the

landscape contractor and are anticipated to commence in June 2023 to make use of wet conditions for planting establishment and consolidation.

Offset Revegetation Works - Coastal Reserve

A tender for a contractor to undertake revegetation works within the coastal reserve west of Catalina Estate was awarded to Natural Area Management Consulting Services by the Council at its meeting on 20 April 2023. The works are required to satisfy offset revegetation obligations placed on the TPRC by the clearing permit granted for the removal of vegetation to enable construction of the Beach Access Road and Carpark and are due to commence in late May 2023.

CATALINA CENTRAL

Nil.

CATALINA GREEN

Phase 1 Park, Streetscapes and Entry Statements

Streetscape works and entry statements on Connolly Drive and Neerabup Road and first stage of parkland adjacent to Neerabup Road in Catalina Green commenced in January 2023 and are anticipated to be completed in August 2023. Site contouring, paths and some other hardscape works are complete and planting is set to commence in late May 2023.

3. Stage 29 Titles

Titles for 43 lots in Stage 29 issued on 21 April 2023.

4. Housing Construction

The following table provides an overview of the current progress of housing construction to 30 April 2023. Substantial building activity is continuing across Catalina Beach Stages 27, 28 and 30 and the first pads for homes have been laid in Stage 18C in Catalina Central and Stage 36 in Catalina Green.

Stage	Total Lots	Homes Completed	Homes Under Construction	Lots Vacant
Stages 1, 3-6B, 7-15, 17A, 18A, 25A, 25B & 25DV	862	897*	0	1
Stage 2	38	36	0	2
Stage 16A	17	16	1	0
Stage 17B	36	35	1	0
Stage 18B	31	30	0	1
Stage 18C	28	0	6	22
Stage 25C	4	2	1	1
Stage 26	38	35	2	1
Stage 27A	20	11	7	2
Stage 27B	23	1	20	2
Stage 28	34	12	19	3

Change since 31/03/23	+43	+3	+8	+32
Total	1,266	1,077	87	138
Stage 36	57	0	8	49
Stage 30	35	2	22	11
Stage 29	43	0	0	43

*Homes completed include a 25-unit grouped housing development on a lot in Stage 1 and 13-unit grouped housing development on a lot in Stage 4.

5. Community Events

The new 11-home display village in Catalina Beach currently has four homes that have opened. An opening event was being planned for 28 May 2023, however it has been postponed to provide additional time for those homes that are still being built to progress construction. A revised date for the opening event is currently being determined. Further details will be reported to the June 2023 Council meeting.

6. Special Development Sites

Connolly Drive, Catalina Green

The Stage 36 civil works in Catalina Green include the 2ha commercial centre site located at the intersection of Connolly Drive and Expedition Drive.

Settlement of the sale of the site to Lightpoint was executed on 6 April 2023.

Lightpoint has obtained City of Wanneroo approval of a Local Development Plan, which sets parameters for development of the site, and is now preparing a development application. It has advised of its intention to commence construction in 2024.

Rathmines Street, Catalina Central

A tender for the sale of proposed Lot 341 Rathmines Street, located on the corner of Aviator Boulevard and Connolly Drive in Catalina Central was awarded by the Council on 29 September 2022 to Accord Property. The contract for sale provides for Accord to undertake due diligence before confirming the purchase. The due diligence period is due to expire in July 2023.

Aviator Boulevard/Roulettes Parade Local Centre, Catalina Central

Stage 1 of the development of the Catalina Central commercial sites, comprised of a childcare centre, was completed in mid-2022. Stage 2 will include several shop tenancies (300m2 nett lettable area) and a 170m2 café. The Council at its meeting of 20 April 2023 agreed to an extension to the timeframe for the final completion of the development of, subject to the following stage milestones being met as conditions precedent for acceptance of the revised development completion timeframe:

- Obtaining a building permit for the approved development by 30 June 2023; and;
- Commencing construction by 30 September 2023;

The TPRC's approved completion timeframe extension was communicated to the owner of the site on 21 April 2023. The TPRC will maintain regular communication with the owner to monitor progress towards construction commencing.

Strategic Sites

The Council at its meeting of 20 April 2023 considered an analysis of its remaining strategicallyimportant development sites within the Project and resolved to actively explore/pursue the following sites in the short term:

- Catalina Green Display Village
- Catlina Beach Commercial Site
- Catalina Beach Group Housing South
- Catalina Green 7.5M Lots

Satterley is presently reviewing options for each site. Further progress will be reported in subsequent Management Committee and Council meeting agendas before recommendations for progressing each site are presented to the Council for consideration.

7.2. PROJECT FINANCIAL REPORT - MARCH 2023

Responsible Officer:	Chief Executive Officer	
Attachments:	1. Attachment - Catalina Mar 23 Finance Report	
Voting Requirement:	Simple Majority	

RECOMMENDATION

That the Management Committee RECEIVES the Project Financial Report (March 2023 submitted by the Satterley Property Group.

PURPOSE

To consider the Project Financial Report for March 2023 submitted by the Satterley Property Group.

POLICY REFERENCE

N/A

LOCAL GOVERNMENT ACT/REGULATION

N/A

PREVIOUS MINUTES

N/A

FINANCIAL/BUDGET IMPLICATIONS

Review of Project Financial Report for March 2023.

RISK MANAGEMENT IMPLICATIONS

Risk Ref: 2	Risk Rating:
Strategic - Stable and effective governance environment.	Moderate
Action:	
SPG and TPRC provide reports/information to Council Meetings.	

The report provides information to the Council on Catalina Project financial outcomes in particular, revenue, expenditure and variances to ensure transparency and governance of financial activity.

BACKGROUND

At its meeting of 16 June 2022, the Council approved the Project Budget FYE 2023, submitted by the Satterley Property Group (Satterley). The Budget was reviewed in November 2022 and the Council approved an updated Budget at its meeting of 8 December 2023

The Development Manager's Key Performance Indicators 2020 - Governance, requires the preparation of monthly progress reports.

COMMENT

Satterley has prepared a Catalina Financial Report for March 2023 for the Project. The report has been prepared on a cash basis and compares actual expenditure to approved budget expenditure for the period 1 March 2023 to 31 March 2023.

This report identifies the following main areas of variance:

FYE 2023 - Year to date - Budget v Actual

As tabled below, the overall nett financial position on a year to date basis exceeds the March budget projections.

	Projected Budget (July - March)	Actual YTD (July to March)	Variance
Revenue	24,400,469	17,603,806	6,796,663
Expenditure	26,212,271	14,318,262	11,894,009
Nett	(1,811,802)	3,285,544	5,097,346

Expenditure

- Lot Production (excluding bonds): \$7.92M under budget. While a considerable portion
 of this under-expenditure is due to delays in the delivery of stages, there are also some
 'real' budget savings as project stages are being delivered under budget allocations. This
 is due to a combination of good project management and the fact that considerable
 contingencies were included in initial budget estimates that have not been fully utilised.
- Landscaping: \$3.48M under budget. This is primarily due to delays in the delivery of works programs. The vast majority of these under-budgeted funds will be expended, just later than was initially anticipated.
- Infrastructure Spend: \$976K under budget. This primarily due to delays in the completion of Longbeach Prominade (which is under construction) but does include real budget savings, with projects being delivered for costs that are under the allocated budget.
- Clearance Bonds: \$1.08M Unfavourable. Bonds are yet to be released by the City of Wanneroo. These will be returned in due course.

Revenue

• Income: \$6.8M below expectations. This is primarily due to the fact that the Catalina Green Commercial Site (\$5.9M) settled in early April and not earlier in the year as had been expected.

As indicated in previous Project Financial Report updates, the Catalina Project budgets have traditionally been set with very aggressive development and sales targets which have proven to be unattainable due to market conditions and contractor availability. While the targets have not been achieved, the Nett project budget position has always beaten budget expectations. Budget expectations have been bettered as TPRC project budgets have been set conservatively with considerable contingencies, variation budgets and allowances being included. These are regularly under-utilised/not required and hence the actual project budget performance has historically, significantly exceeded the budget from a nett bottom- line position. While achieving a positive nett bottom line when compared to budget is a good result, TPRC staff are working with Satterley to deliver a FY24 Budget that more accurately reflects the likely development and budget parameters for the forthcoming financial year (and beyond).



26 April 2023

Mr Chris Adams Chief Executive Officer Tamala Park Regional Council PO Box 655 INNALOO WA 6918

Dear Chris

Catalina Financial Report for March 2023

Please find attached the Catalina Financial Report for March 2023. This report has been prepared on a cash basis and compares actual income and expenditure to the December 2022 approved budget for the period 1 March 2023 to 31 March 2023.

YTD settlement revenue for FY2023 was \$18.9m which is \$1.9m unfavourable to budget on 12 fewer settlements.

Year to date Sales for FYE2023 was \$10.83m and \$6.55m unfavourable to budget due to 22 less residential sales.

Special site settlements are \$6.5m below budget at 31 March with Lot 3128 (Catalina Green Commercial Site) budgeted to settle in January having now settled on 4 April.

Overall year to date cashflow for FYE2023 is \$5.1m favourable to budget per the approved 'December 2022' budget, with \$3.29m net cashflow against a budgeted net cash outflow of \$1.81m. The main areas of expenditure variances are summarised below:

- Lot Production (excl. Bonds) is \$7.92m under budget, noting the following variances:
 - Stages 36-37 Earthworks \$820k under budget due to savings;
 - Stage 18C \$853k under budget due to delayed works and savings;
 - Stage 27B \$163k under budget due to savings;
 - Stage 29 \$1.44m under budget due to delayed works and savings;
 - Stage 30 \$514k under budget due to savings;
 - Stage 31 \$38k under budget due to delayed works;
 - Stage 32 \$84k under budget due to delayed works;
 - Stage 36 \$2.2m under budget due to delayed works and savings;
 - Stage 37 \$1.76m under budget due to delayed works and savings;
 - Stage 38 \$46k under budget due to minor variances from delays of civil design;
- Landscaping is \$3.48m under budget, noting the following variances:
 - Preliminary Landscaping Consultancy \$314k under budget due to delayed designed and constructions;
 - Environmental landscaping \$51 under budget due to minor timing variances;
 - Central Connolly Drive \$50k under budget due to minor timing variances;
 - Central Green Link \$81k under budget due to minor timing variances;

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- o Beach Display Village Verge \$2k under budget due to minor timing variances;
- Beach Portofino Verge South \$154k under budget due to minor timing variances;
- o Beach Park 2 \$528k under budget due to delays in works program;
- Beach foreshore Access area 1 \$84k under budget due to minor timing variances;
- Beach Mallaca Way Medians \$5k under budget due to minor timing variances;
- Green POS 1 Phase 1 \$2.13m under budget due to delays on site;
- Green Central Bore, Pump & Filtration Unit \$15k under budget due to unused contract sum;
- Water \$68k under budget due to unused contract sums;
- o Infrastructure Spend is \$976k under budget, noting the following variances:
 - Connolly Drive Blvd \$225k under budget due to savings;
 - Portofino Extension \$41k under budget due to savings;
 - Longreach Prom Extension \$676k under budget due to delays on site;
 - Rubbish Removal \$34k under budget due to unrequired works;
- o Clearance bonds are \$1.08m unfavourable to budget timing.
- Indirect Consultants are \$102k under budget timing.
- Special sites are \$114k under budget, noting the following variances:
 - Catalina Green Commercial Site \$9k over budget due to timing of spend;
 - Stage 17B GHS is \$123k under budget due to timing of works;
- P&L expenditure is \$382k under budget, noting the following variances:
 - Sales & Marketing is \$198k under budget due to timing of spend;
 - Community and Development \$71k under budget due timing of spend;
 - Maintenance \$204k under budget due to savings as result of handover and tender;
 - Legal Fees \$25k under budget no spend required at present;
 - Contingency \$251k under budget not required
 - Rates & taxes \$425k over budget budget omission;
 - Security \$18k under budget no spend required at present;
 - Sundry Office Expenses \$9k under budget no spend required at present;
 - Training \$13k under budget -- no spend required at present;
 - Valuations \$13k under budget due to timing of spend;
 - \$5k under budget combined minor variances for other Overheads.

Please refer to the attached Cashflow Analysis for a more detailed analysis of actual to budget variances. Should you have any queries on this report, please do not hesitate to contact me.

Yours faithfully

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Ross Carmichael General Manager Finance

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ABN 38 009 054 979 Licensee: Satterley Property Group Pty Ltd. (Inc in WA). Licensed Real Estate Agent trading as Satterley Real Estate.

Tamala Park Cashflow FY2023		MONTH - March 2023			YEAR TO DATE - March 2023			Bud Comparison: Dec 22 Approved	
Job Description	Account Description	MTH ACT Mar 2023	MTH BUD Mar 2023	Variance	YTD ACT Mar 2023	YTD BUD Mar 2023	Variance	Comments regarding variance	
REVENUE								comments regarding variance	
ettlements	Settlement revenue	851,000	1,523,852	(672,852)	18,864,000	20,774,407	(1,910,407)	66 settlements YTD ex GST Margin scheme.	
fargin GST	Margin GST	(9,160)	(27,615)	18,455	(234,521)	(338,591)	104,070		
irect Selling Costs		(38,353)	(71,088)	32,735	(852,064)			GST Margin Scheme applied (Burgess Rawson valuations)	
nterest income		0	() 1,000,	52,135		(1,234,437)	382,373	Includes Commission and Management Fees	
orfieted Deposits		, i			2,072	658	1,414	Penalty interest income on settlements	
Ither Income	A. 0.7		u u	0	٩ ٩	0	0		
	Special sites revenue	o	0	(0)	0	5,909,091	(5,909,091)	Delay in neighbourhood site settlement	
ebate Allowance		(7,679)	(89,589)	81,910	(175,681)	(710,659)	534,978	Construction Recycling, Fencing, Landscape, Shared Bore, Solar, and	
								Display Builder Rebates	
		795,808	1,335,560	(539,752)	17,603,806	24,400,469	(6,796,664)		
OT PRODUCTION									
mpleted Earthworks		0	0	0	0	0	0		
rthworks Stages 25-27	Siteworks / Earthworks	0	0	0	0	0	0		
-	Authorities Fees	0				2	0	(*)	
					0	0	0		
Continued a Store OF 07	Direct Consultants	0	0	0	0	0	0	8	
otal Earthworks Stage 25-27		0	0	0	0	0	0		
arthworks Stages 36-37	Siteworks / Earthworks	0	0	0	19,660	839,642	819,982		
	Authorities Fees	0	0	0	0	o	0		
	Direct Consultants	0	0	0	0	0	0		
otal Earthworks Stage 36-37		0	0	0	19,660	839,642	819,982	the state by shows do not set to the state of a state of a state of the state of the state of the	
						693,072	015,502	under budget due to unused contract sums, savings to be reflected in	
ompleted Stages				0				next budget update	
age 18C	Siteworks / Earthworks	66.067	CC 0.57	0	0	0	0		
age toc	16012011 - 5656 - 1	66,967	66,967	0	1,118,095	1,943,055	824,960		
	Authorities Fees	0	0	0	226,406	225,587	(820)		
	Direct Consultants	.1,124	7,651	6,527	31,301	60,109	28,808		
								under budget due to minor timing variance with delayed works along	
otal Stage 18C		68,091	74,618	6,527	1,375,802	2,228,751	852,948	with savings of ~\$600k to be reflected in next budget update	
age 27B	Siteworks / Earthworks	0	0	0	55,817	45,000	(10,818)	with savings of source be reflected in flext budget opdate	
	Authorities Fees	0	0		0	647779767677			
age 27B	Direct Consultants				1 250	141,841	141,841		
age 270	Direct Consuments	-			1,250	33,330	32,080		
								under budget due to unused contract sums, savings to be reflected in	
otal Stage 27B		0	0	0	57,067	220,171	163,103	next budget update	
tage 29	Siteworks / Earthworks	391,547	356,209	(35,338)	1,631,061	2,924,120	1,293,059		
	Authorities Fees	0	427,578	427,578	314,602	427,578	112,976		
	Direct Consultants	3,938	7,209	3,271	40,507	70,178	29,671		
						COMPLETE IN		under budget due to minor timing variance with delayed works along	
otal Stage 29		395,485	790,996	395,511	1,986,169	3,421,875	1,435,706		
age 30	Siteworks / Earthworks	0,000	130,030	000,000		100000000000000000000000000000000000000		with savings of ~\$500k to be reflected in next budget update	
age 50	107335253125500			2	87,015	577,810	490,794		
	Authorities Fees	0	0	0	0	16,314	16,314		
	Direct Consultants	0	0	0	20,437	26,860	6,423		
								under budget due to unused contract sums, savings of ~\$500k to be	
otal Stage 30		0	0	0	107,452	620,984	513,531	reflected in next budget update	
tage 31	Siteworks / Earthworks	32,805	0	(32,805)	32,805	0	(32,805)		
	Authorities Fees	0	0	0	0	o	0		
	Direct Consultants	4,728	22,484	17,756	149,770	220,250	70,481		
otal Stage 31		37,534	22,484	(15,049)					
tage 32	Siteworks / Earthworks	57,557	14,404	(10,045)	182,575	220,250	37,675	under budget due to minor timing variance with delayed works	
age 52						0	0		
	Authorities Fees	0	in an	0	0		0		
	Direct Consultants	0	28,212	28,212	0	84,078	84,078		
								under budget due to minor timing variance with delayed works as no	
otal Stage 32		0	28,212	28,212	0	84,078	84,078	required yet	
age 36	Siteworks / Earthworks	79,724	0	(79,724)	2,865,318	4,737,000	1,871,682		
	Authorities Fees	346	0	(346)	351,680	682,544	330,864		
tage 36	Direct Consultants	15,065	ő	(15,065)	69,851	74,433	4,582		
age 50	Proce constructs	10,000		(10,000)	05,051	14,455	4,362		
		05 474		TOP SOAN				under budget due to timing variance with delayed works along with	
otal Stage 36		95,134	0	(95,134)	3,286,849	5,493,976	2,207,127	savings of ~\$400k to be reflected in next budget update	
tage 37	Siteworks / Earthworks	44,525	448,129	403,604	451,135	1,792,516	1,341,381		
	Authorities Fees	0	408,836	408,836	7,639	409,369	401,730		
	Direct Consultants	5,640	18,494	12,854	142,103	162,005	19,902		

Tamala Park Cashflow FY2023			MONTH - March 2023		YEAR	TO DATE - March 202:	3	Bud Comparison: Dec 22 Approved	
Job Description	Account Description	MTH ACT Mar 2023	MTH BUD Mar 2023	Variance	YTD ACT Mar 2023	YTD BUD Mar 2023	Variance		
		1						Comments regarding variance	
otal Stage 37	and the second second	50,165	875,459	825,293	600,877	2 262 000	4 700 040	under budget due to timing variance with delayed works along with	
tage 38	Siteworks / Earthworks	0	0	015,255	000,877	2,363,890	1,763,013	savings of ~\$450k to be reflected in next budget update	
	Authorities Fees	0	0	0	0	0	0		
	Direct Consultants	27,378	22,384	(4,994)	88,366	134,555	0		
otal Stage 38		27,378	22,384	(4,994)	88,366		46,189		
arious Stages	Clearance Bonds	0	0	(+,554)	2,070,189	134,555	46,189	minor variance with delay in civil design Invoicing	
OTAL LOT PRODUCTION		673,787	1,814,153	1,140,366	9,775,008	987,899	(1,082,290)	NAME OF CONTRACTOR OF	
WDSCAPING	1 20 20 20 20 20 20 20 20 20 20 20 20 20		4,044,433	1,140,300	9,775,008	16,616,070	6,841,063	Within budget	
mpleted Landscaping		0	0	0					
eliminary Landscaping Consultancy	Landscape Consulting	3,349	79,699	76,350	132,171	0	0		
nvironmental Landscaping	Landscape Construction	0,045	9,143	9,143		445,726	313,555		
entral Connolly Drive	Landscape Construction	0	223,788	223,788	99,031 1,055,387	149,864	50,833		
entral Green Link	Landscape Construction	0	223,788	223,700		1,105,670	50,282		
each Display Village Verge	Landscape Construction	0	2,912	2,912	843,653	924,529	80,876		
each Portofino Verge - South	Landscape Construction	16,427	152,713	136,287	8,400	10,112	1,712		
each Park 2	Landscape Construction	22,421	132,713	(22,421)	694,390	848,047	153,657		
ach Foreshore POS Area 1	Landscape Construction	22,421		(22,421)	46,782	575,256	528,474		
each Foreshore Access Area 1	Landscape Construction	0	15,805	15 005	44,800	44,800	0		
each Mallaca Way Medians	Landscape Construction	0	5,101	15,805	209,349	292,867	83,517		
reen Connolly Drive Phase 1	Landscape Construction	0	5,101	5,101	0	5,101	5,101		
reen POS 1 Phase 1	Landscape Construction	55,590	475.444		(171, 741)	(171,741)	0		
reen POS 1 Phase 2	Landscape Construction	0,590	176,441	120,851	75,590	2,203,512	2,127,922		
reen Central Bore, Pump & Filtration Unit	Landscape Construction	25.610	0	0	15,446	15,446	٥		
/ater	Landscape Construction	25,619	10,201	(15,418)	25,619	40,402	14,783		
TAL LANDSCAPING	Landscape construction	123,405	11,477	11,477	0	67,952	67,952		
		123,403	687,278	563,873	3,078,879	6,557,543	3,478,664	majority of variance due to delay in stage 36 and Beach park 2 landscaping as result of delay in civils, costs to normalise over cominy months. Minor savings across several line items within landscaping	
DIRECT CONSULTANTS									
inning - indirect	Planning	0	26,354	26,354	93,815	176,287	82,471		
	Architect	1,140	552	(588)	9,075	7,235	(1,840)		
	Environmental	6,550	3,343	(3,207)	30,478	30,300	(178)		
	Geotechnical	0	865	865	0	5,124	5,124		
	Title - Survey & Legal fees	960	3,396	2,436	30,427	25,147	(5,280)		
	Engineering fees	6,090	7,077	987	25,046	49,466	24,421		
	Miscellaneous Consultants	0	950	950	23,057	7,243	(15,814)		
	Planning - fire & safety	0	0	0	2,500	2,500	(12,214)		
	Planning - Hydrology	0	2,966	2,966	5,385	18,673	13,288		
	Planning - Sustainability	0	1,514	1,514	7,000	8,962	1,962		
	Acoustic & Noise Consult		1,514	1,514	,,000	656	656		
	Tree Mapping				3,100	960	(3,100)		
DTAL INDIRECT CONSULTANTS		14,740	47,129	32,388	229,884	331,594	101,711		
		14,740	41,123	32,300	229,884	331,594	101,/11	minor variance due to timing of works, timing of invoicing and unuser	

Tamala Park Cashflow FY2023		MONTH - March 2023					3	Bud Comparison: Dec 22 Approved	
Job Description	Account Description	MTH ACT Mar 2023	MTH BUD Mar 2023	Variance	YTD ACT Mar 2023	YTD BUD Mar 2023	Variance		
NFRASTRUCTURE								Comments regarding variance	
ompleted Infrastructure		0	0	0	0	0	0		
Connolly Drive Aviator Blvd Intersection		0						under budget due to unused contract sums, savings to be reflected in	
dditional allowance to scheme underpass			0	0	0	225,000	225,000	next budget update	
preshore Access Road		0	0	0	0	0	0	0	
prtofino Extension		0	0	0	1,193	0	(1,193)		
rtofino Extension		0	0	0	3,990	45,150	41,160		
ortofino Extension ongreach Prom Extension		0	o	0	41,023	40,838	(185)		
ongreach Prom Extension		0	165,714	165,714	500	656,799	656,299	under budget due to delay in commencement of the works	
-		0	5,177	5,177	0	20,505	20,505		
ubbish removal - General Allowance		0	7,633	7,633	10,740	45,196	34,456	unused budget	
IFRASTRUCTURE		0	178,524	178,524	57,447	1,033,487	976,040	within budget	
eerabup Road Reimbursement		0	0	0	0	0	0		
aste Water Pump Station (West)		0	0	0	0	0	0		
IFRASTRUCTURE REFUNDS	and the second se	0	0	0	0	0	0		
DTAL INFRASTRUCTURE		0	178,524	178,524	57,447	1,033,487	976,040	Within budget	
ECIAL SITES & FIXED ASSETS	and the second se								
talina Green Commercial Site		0	0	. 0	8,660	0	(8,660)		
age 17B GHS - Lot 341		0	33,494	33,494	9,576	132,653	123,076		
DTAL SPECIAL SITES & FIXED ASSETS		0	33,494	33,494	18,236	132,653	114,416	Within budget	
DTAL CONSTRUCTION		811,933	2,760,579	1,948,646	13,159,454	24,671,347	11,511,894	Within budget	
ND		0	0	0	0	0	0		
OFIT & LOSS EXPENDITURE									
les & Marketing	Brand Development	3,175	5,167	1,992	7,172	34,500	27,328		
	Sales Office & Builder Rel.	0	15,517	15,517	346	93,449	93,103		
	Brochures	0	4,133	4,133	6,695	29,600	22,905		
	Advertising	17,383	12,675	(4,709)	101,472	89,976	(11,495)		
	Signage	2,280	10,005	7,725	57,017	99,984	42,967		
	Website	0	1,770	1,770	11,045	14,689	3,644		
	Promotions	0	1,111	1,111	11,045	6,667	6,667		
	Public Relations	0	2,222	2,222	0	13,333	13,333		
tal Sales and Marketing		22,838	52,601	29,762	183,746	382,198	13,533	Within hudget Oursell englishing and halout	
tal Community Development	Comm Dev - Resident Dev		15,395	15,395	32,959	103,815	70,856	Within budget. Overall marketing spend below forecast Within budget	

amala Park Cashflow FY2023		MONTH - March 2023			YEAR	TO DATE - March 2023	3	Bud Comparison: Dec 22 Approved
Job Description	Account Description	MTH ACT Mar 2023	MTH BUD Mar 2023	Variance	YTD ACT Mar 2023	YTD BUD Mar 2023	Variance	
Iminstration	Audit and Tax	1,054	0	(1,054)	6,433	1,078	(5,355)	Comments regarding variance
	Cleaning	1,050	1,020	(30)	7,020	8,770	1,750	
	Computer Costs	0	510	510	0,020	3,020	3,020	
	Couriers	0	306	306	0	1,812	1,812	
	Electricity & Gas	0	1,020	1,020	11,003	7,457	(3,546)	
	Insurance	0	510	510	11,005	3,020	3,020	
	Legal fees	0	4,251	4,251	0	25,167	25,167	
	Licenses & Fees	0	510	510	3,977	5,464	1,487	
	Postage, Print & Stationery	0	510	510	3,577	3,020	3,020	
	Sundry Office Expenses	0	1,530	1,530	0	9,060	9,060	
	Training	0	2,125	2,125	0	12,584	12,584	
	Valuations	1,250	3,400	2,150	12,100	25,284	13,184	
	Rates & Taxes	1,363	0	(1,363)	460,125	34,944	(425,180)	
	Maintenance	63,838	86,099	22,262	441,445	645,078	203,633	savings as result of handovers and tender
	Security	0	3,060	3,060	0	18,121	18,121	Bearings as result of Handovers and feliger
al Administration		68,554	104,853	36,298	942,103	803,880	(138,223)	Due to rates & taxes variance. Rest combined is below budget.
ance	Contingency	66,967	152,793	85,827	701,790	952,820	251,031	under budget as not required
	Contingency Offset Transfer	(66,967)	(66,967)	0	(701,790)	(701,790)	0	ander badget binot required
al Finance		0	85,827	85,827	0	251,031	251,031	
al P&L Expenditure		91,393	258,675	167,283	1,158,809	1,540,924	382,115	the second se
and Expense Total		903,325	3,019,254	2,115,929	14,318,262	26,212,271	11,894,009	Within budget
CASHFLOW		1107,5171	11.683.6941	1.576.176	3.285.544	11.811.8021	5.097 345	

5,097,345

Contingency Summ	ary	
YTD Budget		952,820
Contingency Transfe	rred (Actual & Budget)	(701,790)
Contingency not yet	used	251,031
List of Contingency i	tems transferred year to date	
Period	Job Description	Amount
Oct-22	Stage 29 Civils & Earthworks CL5	161,725
Nov-22	Stage 29 Civils & Earthworks CL6	168,300
Dec-22	Central Green Link Landscape	82,740
Jan-23	Stage 18C Civils CL 10	84,493
Feb-23	Stage 18C Civils CL 11	137,565
Mar-23	Stage 18C Civils CL 12	66,967
		701,790
Budget Transfers		
List of Budget items	transferred year to date	
Period	Job Description	Amount
Oct-22	Contingency	(369,587.80)
Oct-22	Stage 29 Civil	369,587.80
Dec-22	Green Neerabup Rd Phase 1	(607,710.00)
Dec-22	Green Connolly Dr Phase 1	(729,103.47)
Dec-22	Green POS 1 Phase 1	1,851,798.77
Dec-22	Green Streetscapes Phase 1	(514,985.30)
		0

that the spend relates to.

1.0 Management Accounts

1.1 KEY STATISTICS

	Lots Produ	ced (titles)	Sale	s	Settler	nents	Distributions	
	Actual	Budget (Dec-22)	Actual	Budget (Dec-22)	Actual	Budget (Dec-22)	Actual	Budget (Dec-22)
Prior Years	1,138	1,138	1,200	1,200	1,112	1,112	97,000,000	97,000,00
Jul-2022			7	7	10	10	-	
Aug-2022			2	2	6	6	54 B	
Sep-2022			6	6	2	2	100X	
Sep Qtr			15	15	18	18		
Oct-2022	28	28		-	1	1		
Nov-2022	57	48	5	8	22	12		
Dec-2022		÷	(2)	8	10	17	10,000,000	10,000,00
Dec Qtr	85	76	3	16	33	30	10,000,000	10,000,00
Jan-2023		•	4	8	6	12		
Feb-2023	8		4	8	6	12	121	
Mar-2023			7	8	3	6	a .	
Mar Qtr			15	24	15	30		
Apr-2023	8	91	30	8		3		
May-2023	-	-		8	÷	15	12/1	
Jun-2023	-			8		14	-	10,000,00
Jun Qtr		91		24		32		10,000,00
PTD	1,223	1,214	1,233	1,255	1,178	1,190	107,000,000	107,000,0
Full 2022/23 Year	85	167	33	79	66	110	10,000,000	20,000,00
2023/24		144		149		136		20,000,00
2024/25		191		144		148		17,000,00

- There were 7 sales and 3 settlements for March.

1.2 Sales & Settlements

	MTH Act	MTH Bgt	YTD Act	YTD Bgt	PTD Act	PTD Bgt
		(Dec-22)		(Dec-22)		(Dec-22)
Residential						
- Sales #	7	8	33	55	1,233	1,255
- Sales \$	2,201,500	2,692,659	10,827,500	17,377,852	340,632,000	347,182,352
- Sales \$/lot	314,500	336,582	328,106	315,961	276,263	276,639
- Settlements #	3	6	66	78	1,178	1,190
- Settlements \$	851,000	1,523,852	18,864,000	20,774,406	324,218,500	326,128,906
- Settlements \$/lot	283,667	253,975	285,818	266,339	275,228	274,058
Special Sites						
- Sales #	5 9 7		2	1	6	5
- Sales \$			9,900,000	6,500,000	13,672,000	10,272,000
- Sales \$/lot	19		4,950,000	6,500,000	2,278,667	943,000
- Settlements #				1	4	5
- Settlements \$				6,500,000	3,772,000	10,272,000
- Settlements \$/lot	÷.		4	6,500,000	943,000	2,054,400
Lots Under Contract						
- Unsettled sales #	55	ſ	Unconditional	11) Titled	
- Unsettled sales \$	16,413,500	{	Conditional	44	1,226	incl. Spec sites
- Unsettled sales \$/lot	298,427	l			J	

Special sites under contract:

		<u>Bud</u> Settlement
Lot 3128 (Stg 36)	7,150,000	Jan-23
Lot 341 (Stg 17B)	2,750,000	Jun-23
	9,900,000	

Settled on 4 April 23

<u>Fct</u> Settlement

Apr-23

Aug-23

1.3 Cashflow - MTD Actuals to budget

	MTD Act	MTD Bgt	Variance
		(Dec-22)	
Income		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Settlement Revenue	851,000	1,523,852	(672,852)
Margin GST	(9,160)	(27,615)	18,455
Direct selling costs	(38,353)	(71,088)	32,735
Interest Income			-
Forfeited Deposits			1
Other Income	-	0	(0)
Rebate Allowance	(7,679)	(89,589)	81,910
	795,808	1,335,560	(539,752)
Development costs			
WAPC Land Acq.			-
Lot production	673,787	1,814,153	1,140,366
Clearance Bonds		-	(#))
Landscaping	123,405	687,278	563,873
Consultants	14,740	47,129	32,388
Infrastructure	<u>a</u>	178,524	178,524
Special Sites		33,494	33,494
	811,933	2,760,579	1,948,646
Overheads			
Sales & marketing	22,838	52,601	29,762
Community Develop.		15,395	15,395
Administration	68,554	104,853	36,298
Finance/Contingency	-	85,827	85,827
-	91,393	258,675	167,283
Net Cashflow	(107,517)	(1,683,694)	1,576,176

1.4 Cashflow - YTD Actuals to budget

	YTD Act	YTD Bgt	Variance
		(Dec-22)	
Income			
Settlement Revenue	18,864,000	20,774,407	(1,910,407)
Margin GST	(234,521)	(338,591)	104,070
Direct selling costs	(852,064)	(1,234,437)	382,373
Interest Income	2,072	658	1,414
Forfeited Deposits	-	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2
Other Income		5,909,091	(5,909,091)
Rebate Allowance	(175,681)	(710,659)	534,978
	17,603,806	24,400,469	(6,796,664)
Development costs			
WAPC Land Acq.			
Lot production	7,704,818	15,628,171	7,923,353
Clearance Bonds	2,070,189	987,899	(1,082,290)
Landscaping	3,078,879	6,557,543	3,478,664
Consultants	229,884	331,594	101,711
Infrastructure	57,447	1,033,487	976,040
Special Sites	18,236	132,653	114,416
	13,159,454	24,671,347	11,511,894
Overheads		*	
Sales & marketing	183,746	382,198	198,451
Community Develop.	32,959	103,815	70,856
Administration	942,103	803,880	(138,223)
Finance/Contingency		251,031	251,031
	1,158,809	1,540,924	382,115
Net Cashflow	3,285,544	(1,811,802)	5,097,345

1.5 Bonds

	Last Year	Last Month	This Month	
City of Wanneroo	823,255	2,443,846	2,893,444	
	823,255	2,443,846	2,893,444	

Bonds relate to stages 18C, 21, 25, 29, 30, 36 & Connolly Drive early clearances,

2.0 PROFIT & LOSS

	MTH Act	MTH Bgt	<u>Var</u>	YTD Act	YTD Bgt	Var	PTD Act	PTD Bgt
		(Dec-22)					(Dec-22)	
- Revenue \$ (Stlmts)	851,000	1,523,852	(672,852)	18,864,000	20,774,406	(1,910,406)	324,218,500	326,128,906
- Revenue \$/lot	283,667	253,975		285,818	266, 339		275,228	274,058
- Selling & GST \$	87,013	181,263	94,250	1,851,636	2,325,064	473,428	28,494,527	28,967,955
- Selling & GST \$/lot	29,004	30,210		28,055	29,809		24,189	24,343
- Cost of sales \$	252,458	901,808	649,350	7,748,109	10,921,218	3,173,109	114,393,535	117,566,644
- Cost of sales \$/lot	84,153	150,301		117,396	140,016		97,108	98,795
- Gross profit \$	511,529	440,781	70,748	9,264,255	7,528,125	1,736,130	181,330,438	179,594,307
- Gross profit \$/lot	170,510	73,464		140,368	96,514		153,931	150,920
- Gross profit Mgn %	60,11%	28.93%		49.11%	36.24%		55,93%	55.07%
- Special Sites \$		-	-1	· -	4,381,261	(4,381,261)	2,091,959	6,473,220
- Other income \$		•	-	2,072	658	1,414	288,959	287,545
Sales & Marketing \$	25,526	134,535	109,009	216,403	906,360	689,957	2,893,021	3,582,979
Administration \$	105,731	104,270	(1,460)	870,953	800,431	(70,522)	6,801,709	6,731,187
Finance/Other \$	1,903	and the second	(1,903)	26,297	9,724	(16,573)	224,478	207,905
- Contingency \$	41,006	152,794	111,788	41,006	952,824	911,818	45,097	956,915
- Net profit \$	337,364	49,182	288,182	8,111,669	9,240,705	(1,129,036)	173,747,050	174,876,087
Net profit \$/lot	112,455	8,197		122,904	118,471	1	147,493	146,955

Year to date Gross profit is \$1.74m favourable on 12 less settlements due to lot mix, favourable selling costs and cost of sales per lot.
 Year to date Overheads are \$1.51m below budget due to:

Marketing \$690k favourable - savings & timing variances; Admin \$71k unfavourable - timing (mainly Rates & Taxes); Unused Contingency \$912k.

YEAR TO DATE VERSUS FULL YEAR BUDGET

	YTD Act	Full Year Bgt	<u>Var</u>
- Revenue \$ (StImts)	18,864,000	32,145,059	(13,281,059)
- Revenue \$/lot	285,818	292,228	(*)=*)****/
- Selling & GST \$	1,851,636	3,439,443	1,587,807
- Selling & GST \$/lot	28,055	31,268	
- Cost of sales \$	7,748,109	16,056,745	8,308,636
- Cost of sales \$/lot	117,396	145,970	
- Gross profit \$	9,264,255	12,648,872	(3,384,616)
- Gross profit \$/lot	140,368	114,990	
- Gross profit Mgn %	49.11%	39.35%	
- Special Sites \$		5,540,864	(5,540,864)
- Other income \$	2,072	658	1,414
- Sales & Marketing \$	216,403	1,309,965	1,093,562
 Administration \$ 	870,953	1,117,431	246,478
- Finance \$	26,297	9,724	(16,573)
- Contingency \$	41,006	1,291,655	1,250,649
- Net profit \$	8,111,669	14,461,619	(6,349,951)
- Net profit \$/lot	122,904	131,469	

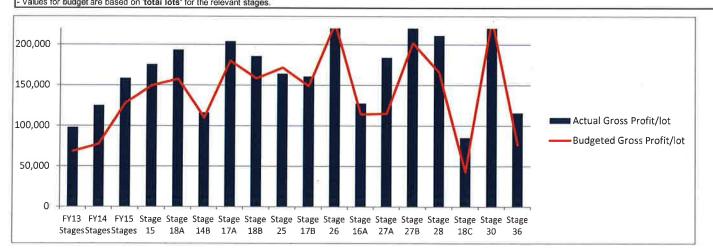
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2.1 GROSS PROFIT ANALYSIS

			D	irect Selling &				
20	22017/2 2200	783		COGS (incl.		Actual Gross	Actual Gross	Actual Gross
Stages	Title Issue Date	Revenue	Revenue/lot	GST)	Direct Costs/lot	Profit	Profit/lot	Margin %
Incentives Writeback				-5,276,851		5,276,851		
FY13 Stages	2012 / 2013	51,375,500	220,496	28,570,159	122,619	22,805,341	97,877	44,39%
FY14 Stages	2013 / 2014	50,325,000	243,116	24,477,309	118,248	25,847,691	124,868	51.36%
FY15 Stages	2014 / 2015	77,688,000	275,489	32,963,408	116,892	44,724,592	158,598	57.57%
Stage 15	15-Dec-15	15,444,000	280,800	5,791,567	105,301	9,652,433	175,499	62.50%
Stage 18A	27-May-16	8,626,000	297,448	3,015,429	103,980	5,610,571	193,468	65.04%
Stage 14B	28-Oct-16	2,444,000	244,400	1,281,011	128,101	1,162,989	116,299	47.59%
Stage 17A	20-Feb-17	7,774,000	310,960	2,674,295	106,972	5,099,705	203,988	65.60%
Stage 18B	13-Jun-17	8,792,000	283,613	3,035,185	97,909	5,756,815	185,704	65.48%
Stage 25	8-Aug-17	20,323,000	350,397	10,802,146	186,244	9,520,854	164,153	46.85%
Stage 17B	22-May-18	9,827,500	272,986	4,037,425	112,151	5,790,075	160,835	58.92%
Stage 26	26-Sep-19	14,125,500	371,724	5,669,441	149,196	8,456,059	222,528	59.86%
Stage 16A	25-Jan-21	4,514,000	265,529	2,344,352	137,903	2,169,648	127,626	48.06%
Stage 27A	24-Feb-21	6,341,000	317,050	2,661,467	133,073	3,679,533	183,977	58.03%
Stage 27B	20-Apr-22	9,355,000	406,739	4,017,669	174,681	5,337,331	232,058	57.05%
Stage 28	1-Sep-21	12,770,000	375,588	5,591,783	164,464	7,178,217	211,124	56,21%
Stage 18C	26-Oct-22	3,942,000	219,000	2,407,600	133,756	1,534,400	85,244	38.92%
Stage 30	25-May-22	13,225,000	388,971	4,740,362	139,422	8,484,638	249,548	64,16%
Stage 36	2-Nov-22	7,327,000	261,679	4,084,307	145,868	3,242,693	115,810	44.26%
	-	324,218,500		142,888,062		181,330,438	110,010	

Budget

				Direct Selling &				
Stages	Budget Version	Revenue	Revenue/lot	COGS (incl. GST)	Direct Costs/lot	Budgeted Gross Profit	Budgeted Gross Profit/lot	Budgeted Gross Margin %
FY13 Stages	May-12	51,358,953	217,623	35,200,675		16,158,278	68,467	31,46%
FY 14 Stages	Jun-13	46,931,935	226,724	30,917,421	149,360	16,014,514	77,365	34,12%
FY 15 Stages	Aug-14	76,167,089	273,000	40,469,170		35,697,919	127,950	46.87%
Stage 15	Aug-15	15,433,000	280,600	7,203,599		8,229,401	149,625	53.32%
Stage 18A	Jun-16	8,626,000	297,448	4,048,854		4,577,146	157,833	53.06%
Stage 14B	Jun-16	2,448,087	244,809	1,352,232		1,095,855	109,585	44.76%
Stage 17A	Jun-16	9,427,756	304,121	3,845,430		5,582,326	180,075	59.21%
Stage 18B	Jun-16	8,584,690	276,925	3,677,414	118,626	4,907,276	158,299	57.16%
Stage 18C	Oct-22	5,563,000	198,679	4,363,541	155,841	1,199,459	42,838	21.56%
Stage 25	Aug-17	19,696,448	345,552	9,915,141	173,950	9,781,307	171,602	49.66%
Stage 17B	Dec-17	10,496,494	291,569	5,131,807	142,550	5,364,687	149,019	51,11%
Stage 26	Jun-19	14,347,000	377,553	5,766,060	151,738	8,580,940	225,814	59.81%
Stage 16A	Dec-20	4,498,002	264,588	2,555,841	150,344	1,942,161	114,245	43.18%
Stage 27A	Dec-20	6,251,840	312,592	3,951,378	197,569	2,300,462	115,023	36.80%
Stage 27B	Feb-22	9,345,000	406,304	4,698,534	204,284	4,646,466	202,020	49.72%
Stage 28	Jul-21	12,669,500	372,632	7,027,024	206,677	5,642,476	165,955	44.54%
Stage 18C	Oct-22	5,563,000	198,679	4,363,541	155,841	1,199,459	42,838	21.56%
Stage 30	Dec-21	13,520,000	386,286	5,434,179	155,262	8,085,821	231,023	59.81%
Stage 36	Oct-22	18,086,000	231,872	12,110,457	155,262	5,975,543	76,610	33.04%
		339,013,794		192,032,299		146,981,495		



Catalina

Finished Lots & Cost of Lots Sold calculations to 31 Mar 2023

Title date:	Completed	Completed	7-Nov-12	8-Aug-17	8-Aug-17	25-Jan-21	24-Feb-21	20-Apr-22	1-Sep-21	25-May-22	26-Oct-22	2-Nov-22	27-Feb-23	TOTAL
	Spec Sites	Resi Stages	Central Cell Sales Office	Stage 25 Sales Office	Stage 25 GHS Lot 2179	Stage 16A	Stage 27A	Stage 27B	Stage_28	Stage 30	Stage 18C	Stage 36	Stage 36 Lot 3128	
Direct costs Civil Contruction Siteworks	CALL BRIDGE		89,540	83,260	253,163	932,193	707,388	901,496	2,223,532	792,261	1,769,211	3,773,787	1010120	
URD Power Third Pipe			1 1.5	75,529 7,731	245,432 7,731	926,000 2,403	652,600 27,152	838,353 40,143	2,165,633 57,899	706,851 60,410	1,701,800 42,411	3,633,649 121,869	-	
General MATV	12 9531	17 Yan			14-14-1	3,790	20,000 7,636	23,000		25,000	25,000	18,269	-	
Sewer headwks Local authority fees Local authority scheme costs			5,660 4,363 2,705	4,514 615	4,514 615	101,201 28,623	113,955 17,424	138,339 6,930	196,552 14,962	213,570 9,466	171,524 18,412	249,566 31,691	7,463	
Survey & legal fees Engineering fees	0	U.	1,003 5,557	945 2,750	945 12,341	16,150 77,057	21,000 58,349	8,954 25,428 88,238	31,487 116,545	14,405 39,574 98,586	10,426 35,227 87,167	21,225 65,579 271,035	1,196	
Sales Office Build Cost Finished Goods Adjustments	- 31,206	- 1,282,787	330,780 - 28,238	-			14,482	60,165	32,920	437,720				ŝ
	420,826	57,553,106	411,370	92,084	271,578	1,155,224	932,598	1,229,550	2,615,998	1,605,582	2,091,967	4,412,883	8,659	
Earthworks Allocation	260,179	14,495,542	12,091	18,574	66,681	112,605	303,183	542,975	642,426	si -	131,588	539,279	569,141	
Indirect Costs Land Infrastructure Landscape	84,898 118,628	8,359,526 13,546,018	7,165 9,006	- 7,879 16,613	31,674 66,785	176,806 409,039	245,746 568,530	511,942 975,581	381,466 725,814	731,652 1,394,271	201,965 587,095	477,101 1,386,889	255,846 752,534	
TOTAL COST	884,530	93,954,192	439,633	135,150	436,718	1,853,674	2,050,057	3,260,048	4,365,704	3,731,505	3,012,615	6,816,152	1,586,180	
Lots	3	1,004	1	1	1	17	20	23	34	35	28	57	1	
COST PER LOT	294,843	93,580	439,633	135,150	436,718	109,040	102,503	141,741	128,403	106,614	107,593	119,582	1,586,180	
Lots settled	3	1,004	1	•	5	17	20	23	34	34	18	28		1,182
COST OF LOTS SETTLED	884,530	93,954,192	439,633	•	•	1,853,674	2,050,057	3,260,048	4,365,704	3,624,891	1,936,681	3,348,285	•	115,717,696
Stage Area (m2)	10,900	332,827	320	255	1,795	6,632	6,615	9,933	13,721	13,416	8,396	21,808	20,012	2
Cost per m2 Avg lot size	81 3,633	282 332	1,374 320	530 255	243	280 390	310 331	328 432	318 404	278 383	359 300	313 383	79 20,012	
Other cash expenditure Direct Selling & Proj Mgt Costs Marketing costs Administration Finance Contingency			te.							-21				28,850,406 2,893,021 6,801,709 224,478 45,097
TOTAL COSTS														154,532,407
PERIODIC ANALYSIS							Month		YTD		PTD			PY Jun-22

Lots settled	3	66	1,182	1,116
Cost of lots settled Direct selling costs Marketing costs Administration Finance Contingency	252,458 87,013 25,526 105,731 1,903 41,006	7,748,109 1,851,636 216,403 870,953 26,297 41,006	115,717,698 28,850,406 2,893,021 6,801,709 224,478 45,097	107,969,589 26,998,770 2,676,619 5,930,756 198,181 4,091
TOTAL COSTS	513,636	10,754,404	154,532,409	P age 2536779 9

Job	Titled Date	Direct Cost	Indirect Cost	COGS Total	Lot #	Titled	Untitled	COGS/Lot	Settled Lots	PTD COGS	Per Accounts	Variance	Finished Goods	FG/Lot
140-01-001	17-Oct-2012	4,004,839	637,443	4,642,282	35	35		132,637	35	4,642,282	4,642,282		2	
140-01-002	7-Nov-2012	3,429,204	598,332	4,027,537	37	37		108,852	37	4,027,537	4,027,537			
140-01-003	14-Jan-2013	3,002,658	554,241	3,556,899	43	43	×	82,719	43	3,556,899	3,556,899	-	-	
140-01-004	20-Mar-2013	3,371,482	800,585	4,172,067	47	47	1.1	88,767	47	4,172,067	4,172,067		-	
140-01-005	20-May-2013	4,894,899	968,068	5,862,967	63	63	5	93,063	63	5,862,967	5,862,967	-	-	
140-01-06A	18-Jan-2013	483,435	179,725	663,160	8	8	-	82,895	8	663,160	663,160	-		
140-01-06B	19-Jan-2015	1,100,352	510,130	1,610,482	24	24		67,103	24	1,610,482	1,610,482	14		2
140-01-06C	3-Apr-2014	671,286	211,296	882,581	10	10	- 1. L. L.	88,258	10	882,581	882,581		-	1
140-01-007	31-Oct-2013	4,146,749	938,488	5,085,238	63	63		80,718	63	5,085,238	5,085,238		-	-
140-01-008	16-Jan-2014	4,389,068	881,805	5,270,874	53	53	2	99,450	53	5,270,874	5,270,874			
140-01-009	8-May-2014	4,640,905	814,395	5,455,300	51	51	-	106,967	51	5,455,300	5,455,300	-	-	
140-01-010	8-May-2014	2,460,031	595,126	3,055,157	30	30		101,839	30	3,055,157	3,055,157	-		-
140-01-011	1-Oct-2014	4,797,823	1,320,873	6,118,696	64	64		95,605	64	6,118,696	6,118,696	122		-
140-01-012	3-Dec-2014	3,225,081	1,064,585	4,289,666	49	49		87,544	49	4,289,666	4,289,666	12		
140-01-13A	30-Mar-2015	2,965,498	717,571	3,683,069	37	37		99,542	37	3,683,069	3,683,069	1	-	
140-01-13B	11-May-2015	2,739,324	986,155	3,725,479	45	45	-	82,788	45	3,725,479	3,725,479			
140-01-014	4-Jun-2015	3,619,629	1,347,229	4,966,858	63	63		78,839	63	4,966,858	4,966,858		-	
140-01-015	15-Dec-2015	3,073,171	1,243,145	4,316,316	55	55		78,478	55	4,316,316	4,316,316			2
140-01-18A	27-May-2016	1,453,614	760,239	2,213,853	29	29		76,340	29	2,213,853	2,213,853	12	2	2
140-01-14B	28-Oct-2016	784,420	224,347	1,008,767	10	10	-	100,877	10	1,008,767	1,008,767	241		
140-01-017	2-Feb-2017	1,194,140	730,941	1,925,081	25	25	-	77,003	25	1,925,081	1,925,081	-	-	-
140-01-18B	13-Jun-2017	1,266,620	876,513	2,143,133	31	31		69,133	31	2,143,133	2,143,133			
140-01-18C	26-Oct-2022	2,223,555	789,060	3,012,615	28	28	-	107,593	18	1,936,681	1,936,681	0	1,075,934	107,593
140-02-025	8-Aug-2017	6,444,321	1,929,606	8,373,927	58	58	-	144,378	58	8,373,927	8,373,927		-	101,000
140-01-17B	22-May-2018	1,555,232	1,222,995	2,778,227	36	36		77,173	36	2,778,227	2,778,227		-	2
140-02-026	26-Sep-2019	2,334,871	1,791,711	4,126,582	38	38		108,594	38	4,126,582	4,126,582		-	
140-01-16A	25-Jan-2021	1,267,829	585,845	1,853,674	17	17	1.12	109,040	17	1,853,674	1,853,674	727	2	
140-02-27A	24-Feb-2021	1,235,782	814,276	2,050,058	20	20	-	102,503	20	2,050,058	2,050,058	S	0	
140-02-27B	20-Apr-2022	1,772,525	1,487,523	3,260,048	23	23		141,741	23	3,260,048	3,260,048	-	-	
140-02-028	1-Sep-2021	3,258,423	1,107,280	4,365,703	34	34		128,403	34	4,365,703	4,365,703	-		
140-02-030	25-May-2022	1,605,582	2,125,923	3,731,505	35	35	-	106,614	34	3,624,891	3,624,891 -	0	106,614	106,614
140-03-036	2-Nov-2022	276,308	1,863,990	6,816,153	78	57	21.00	119,582	28	3,348,286	3,348,286 -		3,467,867	119,582
140-70-001	7-Nov-2012	423,461	16,171	439,633	1	1		439,633	1	439,633	439,633	-	-	110,002
140-70-004	12-Dec-2013	20,322	41,798	62,119	1	1	22	62,119	1	62,119	62,119			
140-70-005	8-Aug-2017	110,657	24,492	135,149	1	1		135,149	-	-	02,110		135,149	135,149
140-70-007	17-Oct-2012	222,150	87,611	309,761	1	1		309,761	1	309,761	309,761			100,149
140-70-008	1-Oct-2014	438,532	74,117	512,649	4	1	20-2	512,649	1	512,649	512,649			
140-70-009	27/2/23	577,801	1,008,380	1,586,181	1	1		1,586,181	(a)	-	512,010		1,586,181	1,586,181
140-70-028	8-Aug-2017	338,259	98,459	436,718	1	1	24	436,718	10	22	2		436,718	436,718
		85,819,837	32,030,469	122,526,162	1,246	1,225	21.00		1,182	115,717,698	115,717,698	-0	6,808,464	Page 26 of 7

7.3. SALES AND SETTLEMENT REPORT – MONTH ENDING 30 APRIL 2023

Responsible Officer:	er: Manager Project Coordination				
Attachments:	1. Attachment - Staging Plan				
Voting Requirement:	Simple Majority				

RECOMMENDATION

That the Management Committee RECEIVES the Sales and Settlement Report for the month ending 30 April 2023.

PURPOSE

To advise the Management Committee of the status of sales, settlements, and sales releases.

POLICY REFERENCE

N/A

LOCAL GOVERNMENT ACT/REGULATION

Local Government Act 1995: Sect 3.58 – Disposal of Property

PREVIOUS MINUTES

N/A

FINANCIAL/BUDGET IMPLICATIONS

Income from settled sales is posted under item I145011 (Income on Lot Sales):

Budget Amount:	\$ 32,145,059
Received to Date:	\$ 21,101,242
Balance:	\$ 11,043,817

The Budget Amount reflects the TPRC adjusted mid-year Budget Review, approved by the Council at its February 2023 meeting. The Received to Date amount is current to 30 April 2023.

RISK MANAGEMENT IMPLICATIONS

Risk Ref: 2	Risk Rating:
Strategic - Stable and effective governance environment.	Moderate
Action:	
SPG and TPRC provide reports/information to Council Meeting	IS.

The report provides information on Catalina Project sales/settlements and variances to ensure the Management Committee is well informed on sales and market trends.

BACKGROUND

The Sales and Settlement Report provides the Management Committee with a status update of sales and settlements for the Project. The Staging Plan identifies the extent of the stage boundaries referenced within the report.

COMMENT

Table 1 provides a summary of the Catalina Estate Sales and Settlement position for lots released up to 30 April 2023.

Stage	Precinct	Release Date	Lots Released	Lot Sizes (m ²)	Sold	Stock	Settled
Completed Stages		-	1124	174 - 658	1,124	0	1,124
Stage 17 (Lot 341)	Central	Aug-21	1	6,907	1	0	0
Stage 18C (1)	Central	Sep-21	21	183 - 558	21	0	18
Stage 18C (2)	Central	Nov-21	4	150 – 155	4	0	3
Stage 18C (3)	Central	Mar-22	3	3 150 -157		0	0
Stage 29 (1)	Beach	May-22	14	315 - 450	12	2	0
Stage 29 (2)	Beach	Sep-22	12	315 - 470	7	5	0
Stage 29 (3)	Beach	Mar-23	17	294 -485	5	12	0
Stage 30 (3)	Beach	Dec-21	9	375 - 450	9	0	8
Stage 36 (1)	Green	Oct-21	21	313 - 591	20	1	13
Stage 36 (2)	Green	Dec-21	14	300 - 450	13	1	12
Stage 36 (3)	Green	Feb-22	7	188 - 484	6	1	5
Stage 36 (4)	Green	Apr-22	5	313 - 410	5	0	5
Stage 36 (NC)	Green	Dec-21	1	20,000	1	0	1
Stage 37 (1)	Green	July-22	19	303 - 450	19	0	0
Stage 37 (2)	Green	Feb-23	13	313 - 475	5	8	0
Stage 37 (3)	Green	Feb-23	3	328 - 370	0	3	0
Stage 37 (4)	Green	Apr-23	13	188-595	2	11	0
Total			1,301	150 – 20,000	1,257*	44	1,189
Change since	31 March	2023	+13		+15	-2	+11

Table 1: Summary of Sales and Settlement of Lots – Catalina Estate

* 'Sold' includes 11 lots pending advertising and acceptance.

At 30 April 2023, the Project had 68 lots under contract: seven unconditional, 50 conditional and 11 pending advertising and acceptance.

Sales for FYE 2023 to date are shown in Table 2.

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	YTD	May	Jun	FYE 2023
Budget Nett Sales	7	2	6	0	8	8	8	8	8	8	63	8	8	79
Actual Gross Sales	10	6	10	6	8	4	7	12	14	17	94			
Cancellations	3	4	4	6	7	2	3	1	3	2	35			
Actual Nett Sales	7	2	6	0	1	2	4	11	11	15	59			
Net Sales Variance to Budget	0	0	0	0	-7	-6	-4	+3	+3	+7	-4			

Table 2: Summary of Sales for FYE 2023 against Budget – Catalina Estate

* Actual Nett Sales include 11 contracts that are pending advertising and acceptance.

Nett sales results achieved over the past three months have been above budget. For FYE 2023 to date, net sales were tracking four lots below budgeted sales rates.

Settlements

Settlements for FYE 2023 to 30 April 2023 are shown in Table 3.

Table 3: Summary of Settlements	s for FYE 2023 against Budget – Catalina Es	state
---------------------------------	---------------------------------------------	-------

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	YTD	May	Jun	FYE 2023
Budget	10	6	2	1	12	17	12	12	6	3	81	15	14	110
Actual	10	6	2	1	22	10	6	6	3	11	77			
Variance	0	0	0	0	+10	-7	-6	-6	-3	+8	-4			

* Budget figures reflect the revised Project budget adopted by the Council at its December 2022 meeting as part of the mid-year budget review.

11 lots settled in April 2023, comprised of stock in Stage 18C (Catalina Central) and Stage 36 (Catalina Green), including the Catalina Green Neighbourhood Centre site. 75% of lots released in Stages 18C and 36 have settled. The first settlements of Stage 29 lots are expected to commence in mid-May 2023, following the release of titles on 21 April 2023.

Available Stock

The fourth and final release of lots in Stage 37 Catalina Green occurred on 19 April 2023. 13 lots were included in the release, ranging in area from 188m² to 595m²

Available stock as at 30 April 2023 is set out in Table 4.

Stage	Precinct	Stock	Change since 31-Mar-23	Title Status	Anticipated Title Date
Stage 29	Beach	19	-5	Titled	N/A
Stage 36	Green	3	-2	Titled	N/A
Stage 37	Green	22	+5	Untitled	July 2023
Total		44	-2		

Table 4: Summary of Available Stock – Catalina Estate

It is not anticipated that any new sales release will be made in the next month given the current stock level of 44 lots. If required, new stock could be released in Stage 31 (66 lots) or Stage 38 (37 lots).

Northern Corridor Estates Analysis

Tables 5 and 6 provide a comparison summary of sales, available stock and lot pricing between Catalina and other developments in the north-west corridor.

Catalina's available lots decreased by two to 44 lots between reporting periods, while competitors' stock decreased by 32 lots (14.5% decrease). Catalina's market share of 11% in April 2023 exceeded the nominal 10% target for the fourth consecutive month.

ESTATE	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	12 Month Total Sales
Alkimos Beach (Alkimos)	2	8	-4	7	0	3	3	9	1	2	3	8	42
Alkimos Vista (Alkimos)	-2	12	5	1	3	1	3	3	0	2	0	12	40
Allara (Eglinton)	6	7	-2	9	3	1	2	3	7	7	13	10	68
Amberton (Eglinton)	9	14	23	16	20	33	14	4	5	4	23	18	183
Catalina (Clarkson Mindarie)	1	6	7	2	9	0	1	2	4	11	8	11	54
Eden Beach (Jindalee)	17	1	5	-3	-1	9	8	2	9	6	8	14	75

 Table 5: Summary of Sales in Northern Corridor (May 2022 to April 2023)

Elevale	9	6	2	4	4	19	-2	7	3	11	3	7	73
Jindowie Estate	5	28	15	1	0	-3	6	6	3	10	10	5	86
Shorehaven (Alkimos)	12	3	4	9	2	6	5	3	3	6	7	5	65
Trinity (Alkimos)	11	8	8	8	5	2	9	13	3	3	3	10	93
TOTAL	70	93	63	54	45	71	49	38	38	72	78	100	779
CATALINA SHARE (%)	1.4%	6.5%	11.1%	3.7%	20.0%	0%	2.0%	5.3%	10.5%	15.3%	10.3	11.0%	6.9%
	Catalina Market Share March 2022 to April 2023												6.9%

NB: The TPRC and Satterley are currently reviewing available data sources for sales results and examining if sales achieved in other estates could be reported to provide a broader comparison against what is achieved at Catalina. This table may change in future agendas following completion of this review.

Estate	225sqm Price (\$)	300sqm Price (\$)	375sqm Price (\$)	450sqm Price (\$)	500sqm + Price (\$)	Total Dwellings	Available	Last Report
Allara	\$145,000	\$167,500	\$207,000	\$240,000	\$255,000	3,405	57	34
Alkimos Beach	\$165,000	\$220,000	\$267,000	\$300,000	\$320,000	2,413	18	28
Amberton	n/a	\$217,000	\$242,000	\$457,000	\$305,000	2,500	10	37
Banksia Grove	\$140,000	\$180,000	n/a	n/a	n/a	1,580	3	4
Catalina Central	n/a	n/a	n/a	n/a	n/a		0	0
Catalina Beach	n/a	\$335,000	\$400,000	\$510,000	n/a	2,480	19	24
Catalina Green	\$154,000	\$240,000	\$270,000	\$313,000	\$300,000		25	22
Eden Beach	\$178,000	\$310,000	\$340,000	\$395,000	\$392,000	1,100	36	23
Elevale	n/a	\$205,000	n/a	\$269,000	\$310,000	197	4	20
Jindowie	n/a	n/a	\$155,000	n/a	\$228,000	1,800	4	23
Shorehaven	\$222,000	\$243,000	\$276,000	\$305,000	\$341,000	2,800	26	9
Trinity	\$171,000	\$212,000	\$197,000	\$281,000	\$253,000	2,500	24	21
-						Total	226	260

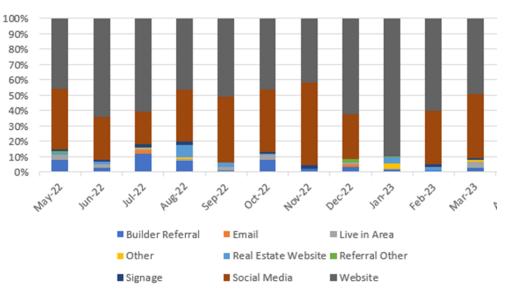
Table 6: Average of Price of Available Lots in Northern Corridor Estates

Marketing

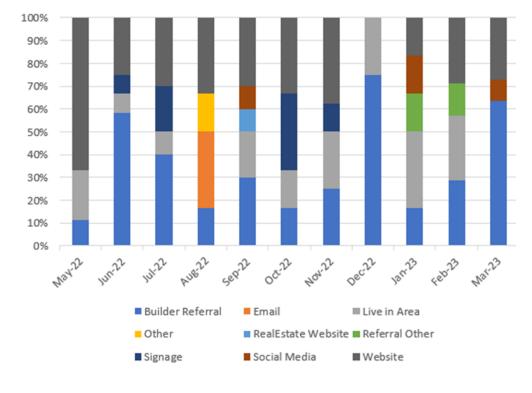
Catalina's website traffic in March 2023 was strong, with the Summer advertising campaign contributing to an increase in website visits. The majority of website traffic continues to be sourced from social media and direct enquiry. Website leads have been a good contributor to the good sales achieved in February and March.

Although total leads decreased in March, builder referral was the main source of gross sales.

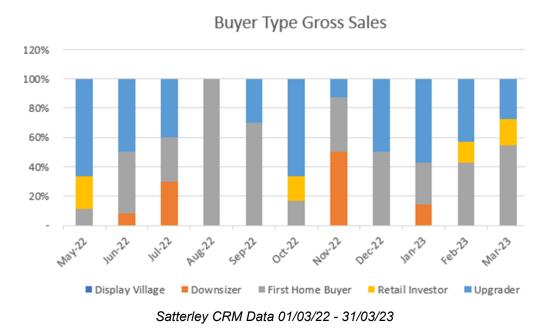
The percentage of sales to first homebuyers continued to increase in March, reflecting the current state of the rental market in Perth.

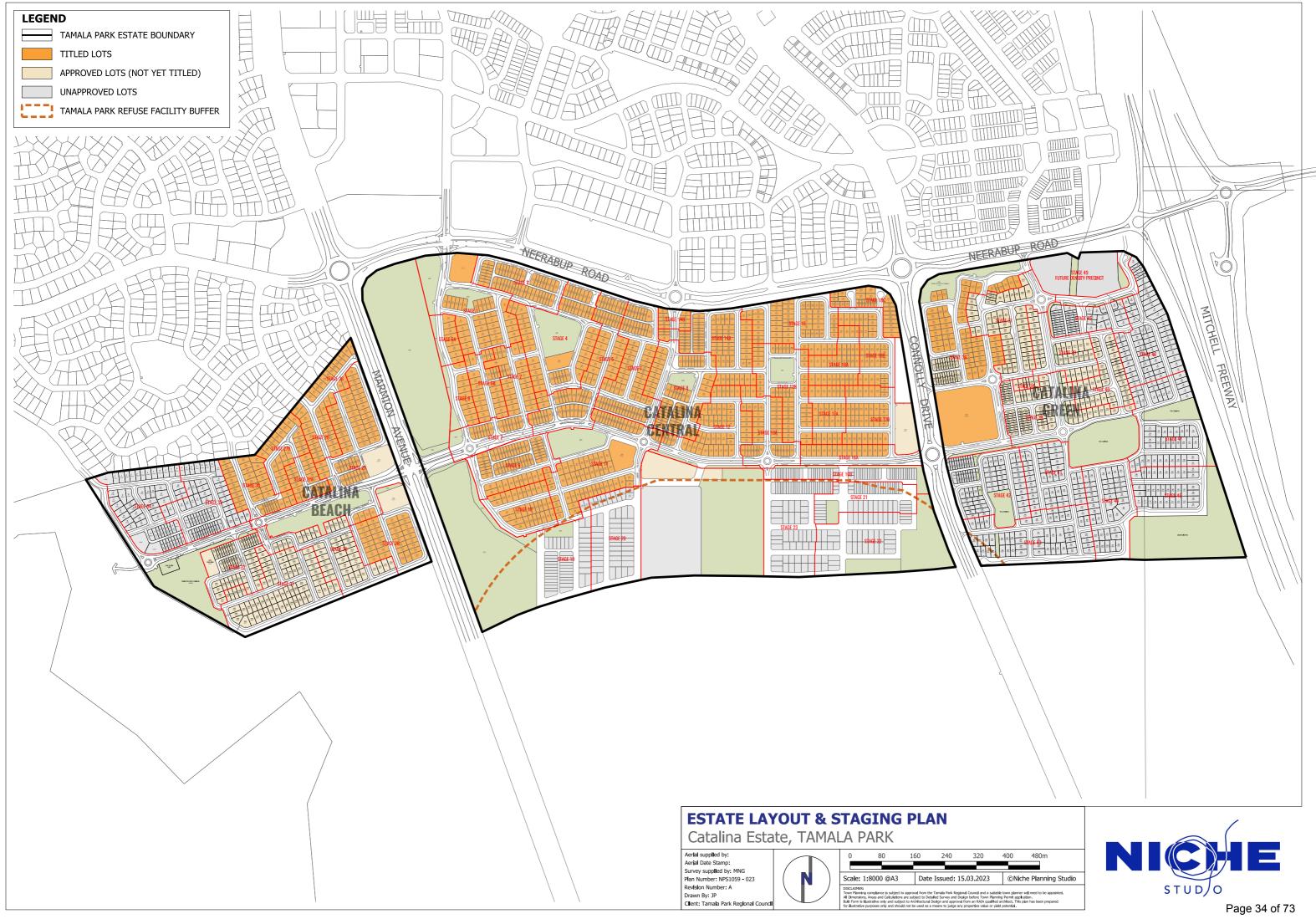


Lead Source - CRM LEADS



Lead Source Gross Sales





7.4. PROJECT BUDGET FYE 2024 (MAY 2023)

Responsible Officer:	Manager Project Coordination							
Attachments:	1.	Attachment - Project Budget FYE 2024_Satterley Ltr						
	2.	Attachment - Project Budget FYE 2024_Budget Pack						
Voting Requirement:	Simp	le Majority						

RECOMMENDATION

That the Council APPROVES the Project Budget FYE 2024 (May 2023), submitted by the Satterley Property Group, including the updated long-term Project Forecast, to be used for the purposes of project and financial planning and as the basis for preparation of the TPRC Budget FYE 2024.

PURPOSE

To review the Project Budget FYE 2024 (May 2023) prepared by the Satterley Property Group (Satterley).

POLICY REFERENCE

N/A

LOCAL GOVERNMENT ACT/REGULATION

N/A

PREVIOUS MINUTES

- Council Meeting 20 April 2023 (Item 8.9 Project Budget FYE 2023 Assumptions)
- Council Meeting 8 December 2022 (Item 9.1 Project Budget FYE 2023 Mid Year Review)
- Council Meeting 16 June 2022 (Item 8.1 Project Budget FYE 2023)

FINANCIAL/BUDGET IMPLICATIONS

Input into TPRC project and financial planning.

RISK MANAGEMENT IMPLICATIONS

Risk Ref: 2	Risk Rating:
Development Manager ability to deliver	Moderate
Action:	

Development Manager required to provide an Annual Plan, Annual Budget for approval.

This report relates to the draft Project Budget FYE 2024 (May 2023) provided by Satterley and includes market commentary and advice on potential risks for the TPRC.

BACKGROUND

At its meeting of 16 June 2022, the Council approved the Project Budget FYE 2023 as the basis for project and financial planning and preparation of the TPRC Budget. The Project Budget FYE 2023 also included an updated Project Forecast (June 2022) for the purposes of long-term project and financial planning.

At its meeting of 8 December 2022, the Council received the FYE 2023 Mid-Year Project Budget Review and resolved that it be used as the basis for financial planning, including for the TPRC Mid-Year Budget FYE 2023 review.

At its meeting of 20 April 2023, the Council supported a set of assumptions for preparation of the Project Budget FYE 2024 as follows:

Income

- Sales: Nett 80 residential sales for FYE 2024.
- Special Sites: No new 'special site' sales in FYE 2024. (NB Income for Lot 341 (Grouped Housing site in Catalina Central) to be received in FYE 2024).

Expenditure

- Project Operating Expenditure: Maintenance expenditure at FYE 2023 actual rates or contracted rates from TPRC suppliers.
- Consultants: Community development, marketing and other consultant budgets to be set at historical average expenditure levels.
- Lot Development Costs: Complete development stages currently under construction or contracted (Stages 29, 31 and 37) and commence delivery of Stage 38 Catalina Green – 37 Lots.
- Design/Approvals: Undertake design/approvals processes for Stage 39 (Catalina Green – 65 Lots) and Stage 32 (Catalina Beach – 44 Lots).
- Planning: Commence planning for delivery of the following Special Sites within the Catalina Estate:
 - 1. Catalina Beach Entry Grouped Housing Site.
 - 2. Catalina Beach Commercial Site.
 - 3. Catalina Green Display Village.
 - 4. Catalina Green: 7.5m Front loaded lots.
- Landscape Construction: Complete currently approved works (New Catalina Beach Foreshore park, Catalina Green Entry Park/Landscaping, Portofino Promenade: Park extension). No new landscaping projects to commence.

- Land Acquisition: Nil. No allocation of funding for acquisition of Part Lot 711 (WAPC Land).
- Distribution to Members: \$20M in distributions to members with \$10M payments scheduled in December 2023 and June 2024.

COMMENT

Satterley has prepared a draft Project Budget FYE 2024 and supporting correspondence of 9 May 2023 that sets out the context for the Budget's preparation, as contained in the attachment.

The Project Budget FYE 2024 includes:

- Review of forecast FYE 2023 outcomes;
- Budget for operations for FYE 2024;
- Forecast Budget for operations for FYE 2025;
- Updated long-term Project Forecast.

Market Conditions

Satterley advises that the Project Budget FYE 2024 (May 2023) has been prepared in the light of the following market conditions:

- Relatively flat lot pricing over the past 12 months. The majority of lots in Catalina are above \$300,000; \$75,000 above the Perth average.
- Interest rate rises have effectively reduced prospective buyers borrowing capacity by over \$100,000 and have been a big contributor to an increase in contract cancellations.
- 5,277 vacant land settlements across Perth in 2022, down -41% on the previous year. Additionally, first home owner grants were down 52% year on year.
- Although flattening, building cost increases continued to impact the industry over the past 12 months shifting demand to more affordable product.
- Median new build house and land price \$530,000, reported in December 2022 by UDIA.
- BGC closed doors to any new sales in April 2023, further tightening builder capacity.
- Median Perth house rent at \$550 per week.
- Median Perth house price \$550,000.
- Perth rental vacancy rate 0.4%, tightest in 17 years.
- April 2023 total listings 7,015 (balanced market 12,000) (REIWA).

Review of Project Budget FYE 2023

Satterley has forecast outcomes for the current year FYE 2023 and variances to the approved Project Budget FYE 2023 (December 2022), having regard to the current sales/settlement rates, works progress and costs and expectations for revenue and expenditure for the remainder of FYE 2023. The following table shows a comparison for Gross Income, Development Costs, Cashflow and Distributions:

	Forecast FYE 2023 (May 2023)	Budget 2023 (Dec 2022)	Variance
Gross Income	\$32.85M	\$36.72M	(\$3.87M)

Development Costs	\$23.68M	\$32.45M	\$8.77M
Cashflow	\$9.17M	\$4.27M	\$4.90M
Distributions	\$20.00M	\$20.00M	\$0

Key points to note include:

- Nett sales expected to be 65 lots, 14 less than the approved budget;
- Gross income to be \$3.89M lower, due to settlements reducing from 110 lots to 97 lots;
- Development costs to be \$8.77M lower than budgeted due to:
- Infrastructure costs \$1.3M lower due to \$0.9M in savings for Longbeach Promenade extension, Connolly Drive and deferral of costs, including developer contribution charges to FYE 24.
- Lot production is \$3.8M lower due to \$2.2M in savings across current Stages 18C, 29, 30, 36, and 37, \$0.7M savings for Stage 36-37 bulk earthworks and \$0.8M of costs remaining in stage 37 deferred to FY24E.
- Landscaping costs \$2.9m lower due to deferral of works: \$1.0M for Catalina Green POS and streetscapes, \$0.7M for Foreshore POS, \$0.2M for Portofino Park extension and \$0.4m in landscape consultancy. These works will now fall into early FYE 24.
- Due to timing of bonds paid/received, Finance/Bonds are (\$0.7m) higher in FYE23 but are offset the following year.
- \$1.0m reduction in unused and deferred contingency.
- Cashflow before distributions forecast to be \$9.17M, \$4.90M higher than the approved budget; and
- Distributions to member Councils in FYE 2023 to remain unchanged at \$20M.

Operations for FYE 2024

The Project Budget FYE 2024 has been prepared on the basis of the Council-approved April 2023 assumptions detailed above. When compared to the December 2022 forecast Budget FYE 2023, there are some substantial revisions as follows:

Sales/Settlements/Titles:

- 93 sales reduced by 56. This is 13 more than the approved April 2023 assumption, but has been adjusted to add the sale of display village lots in Catalina Green.
- 114 settlements reduced by 22, reducing lot income by \$6.9M.
- 103 titles lots (Stage 31 Catalina Beach 66 lots, Stage 38 Catalina Green 37 lots).

Cashflow:

Net cashflow before distributions of \$15.56M, \$7.33M higher.

Direct selling expenses:

\$1.6M lower due to the combined effects of lower settlement volumes, removal of campaign incentives and reduced provision for rebates and packages for previously settled lots to align to the accounting provision.

Infrastructure:

Costs are \$0.2M lower at \$1.4m and will provide for completion of the Longbeach Promenade extension and first \$1M payment for developer contributions to City of Wanneroo. Catalina Green pump station costs removed to align with the recently approved revised sewer strategy.

Lot Production:

Costs are \$6.5M lower, with lower sales over FYE 2023 and FYE 2024 bulk earthworks and stage production costs are deferred given sufficient stock levels going into FYE 2024. Key items for FYE 2024 include:

- \$3.9M for the completion of Stage 31 in Catalina Beach;
- \$0.2m for initial surveying and engineering design in Stage 32 in Catalina Beach;
- \$0.8M in final invoices for Stage 37 in Catalina Green;
- \$3.7M for Stage 38 construction in Catalina Green;
- \$0.3M for Stage 39 initial surveying and engineering design in Catalina Green.

Landscaping:

Works will focus on Catalina Beach (Foreshore POS, Longbeach Prom) and Green (Phase 1 POS and streetscapes) and Offset Revegetation works in the coastal reserve to the west of Catalina. Costs have decreased by \$0.9M to \$9.4M due mainly to timing of works.

Marketing and Community Development:

Budget has been reduced by a combined \$0.9M, to \$0.2M and \$0.1M respectively.

Administration:

\$0.1M lower at \$1.45M. The main component is Estate maintenance which has been set at \$1m to uphold good presentation and achieving the sales forecast.

Bonds:

Due to the timing of bond payments and refunds, bonds are \$1.0m lower.

Contingency:

Set at the lower level of \$0.5M for FYE24, a reduction of \$1.0M.

Distributions:

Distributions are forecast at \$20M, unchanged. A closing cash balance of \$41.8m is forecast.

The following table shows the variance between the proposed Project Budget FYE 2024 (May 2023) and the FYE 2024 Forecast (December 2022) for Income, Development Costs, Cashflow and Distributions.

	Project Budget FYE 2024 (May 2023)	FYE 2024 Forecast (Dec 2022)	Variance
Gross Income	\$36.31M	\$38.89M	\$2.58M
Development Costs	(\$20.74M)	(\$30.65M)	\$9.91M
Cashflow	\$15.56M	\$8.23M	\$7.33M
Distributions	\$20.0M	\$20.0M	\$0.0M

Key Risks for Achieving FYE 2024 Budget

Satterley has identified the following items as key risks to achieving the Project Budget FYE 2024 outcomes:

- Delay obtaining timely City of Wanneroo approval of the Catalina Beach Urban Water Management Plan in late FYE2023, which may prevent progress of construction of Stage 31.
- Catalina Green Display Village tender fails achieve the forecast 10 sales.
- Title dates and therefore settlement revenues not achieved.

Title dates are based on the following key assumptions:

- Approvals are achieved within statutory timeframes or better;
- Construction contracts are awarded on engineering design prior to City of Wanneroo Approval;
- Pre-award budgets are provided to the civil contractor to commence pre-work plans (traffic, safety etc) prior to the stage being awarded;
- No allowance made for further extension of construction periods caused by shortages of labour or materials;
- Assumes a cross-over of earthworks and civil works is allowed within Catalina Green;
- Settlement of the Lot 341 group housing site occurs as budgeted \$2.75M in March 2024;
- No significant delays or deferrals of the \$9.4M landscape works budgeted in FYE 2024;
- The project is not impacted by delays associated with the new Aboriginal Cultural Heritage Act, which comes into place on 1 July 2023.

The risks identified would be considered typical for a project such as Catalina, which is heavily influenced by market conditions. These risks will continue to be managed by project supervision and management, monthly financial review and reporting, application of construction triggers and monitoring market and economic conditions. The specific project risks are actively being managed to minimise potential exposure to the TPRC and to achieve budget predictions.

Forecast Budget FYE 2025

Satterley has prepared a forecast Budget for FYE 2025 for financial planning purposes and information. It is not intended to be endorsed by the Council at this time.

The following table shows the variance between the forecasts for Income, Development Costs, Cashflow and Distributions.

	FYE 2025 Forecast (May 2023)	FYE 2025 Forecast (December 2022)	Variance
Gross Income	\$30.50M	\$42.36M	(\$11.86M)
Development Costs	(\$21.05M)	\$38.47M	\$17.42M
Cashflow	\$9.45M	\$3.90M	\$5.55M
Distributions	\$17.0M	\$17.0M	\$0.0M

The major variances result from the following:

- Gross Income decreased \$11.89M due to 51 fewer settlements;
- Development Costs decreased \$17.42M due to deferral of Western Australian Planning Commission land acquisition in Catalina Green and reduced civil construction program.

Distributions are to remain as previously forecast at \$17M, with an anticipated closing cash balance of \$34.3M.

These estimates should only be considered as a general guide for the Forecast FYE 2025. The budget for FYE 2025 will be next reviewed in light of the Western Australian economy and the residential land market in December 2023 as part of the Mid-Year Budget Review.

Updated Long Term Project Forecast (May 2023)

Satterley has updated the approved Project Forecast (December 2022). The Project Forecast sets out costs and revenue over the rest of the Project's life to guide Project and financial planning.

Project Forecast Assumptions

The updated Project Forecast has been prepared on the following assumptions:

Cost Escalation:

- The updated project forecast has reduced the allowance of 8% increased costs for the first half of FYE 2024 to 5% and 5% increase for the second half of FYE 2024 to 4%. It has also reduced the allowance of 5% increased costs for the first half of FYE 2025 to 2%. From that point, the long-term assumption of 2% cost escalation continues to apply. This assumes some easing of development cost increases seen over the past two years.
- Income escalation rates have been maintained at 5% for FYE 2024 but reduced from 5% to 2% for the first half of FYE 2025. The changes to escalation rates and timing from the approved Project Forecast are shown below:

CATALINA Escalation Rates						
INCOME						
From	Jan-11	Jan-23	Jul-23	Jan-24	Jan-25	Jan-26
То	Dec-22	Jun-23	Dec-23	Dec-24	Dec-25	End
Current	0.0%	0.0%	5.0%	5.0%	3.0%	3.0%
Previous	0.0%	5.0%	5.0%	5.0%	3.5%	3.0%
COST						
From	Jan-11	Jan-23	Jul-23	Jan-24	Jul-24	Jan-25
То	Dec-22	Jun-23	Dec-23	Jun-24	Dec-24	End
Current	0.0%	0.0%	5.0%	4.0%	2.0%	2.0%
Previous	0.0%	8.0%	8.0%	5.0%	5.0%	2.0%

Pricing:

The updated Project Forecast is based on the standard base lot pricing shown in the following table and is unchanged from the December 2022 forecast.

CATALINA Standard Pricing - Future Stages						
LOT TYPE	BEACH	CENTRAL	GREEN			
Rear loaded 6m x 30m 180m²	225,000	n/a	137,500			
Rear loaded 7.5m x 30m 225m²	260,000	185,000	167,500			
Front loaded 10.5m x 30m 315m²	355,000	n/a	235,000			
Front loaded 12.5m x 30m 375m ²	390,000	285,000	275,000			
Front loaded 15m x 30m 450m²	460,000	320,000	310,000			

Yield:

The updated forecast incorporates approved plans for Catalina Beach (north of Portofino) and the balance of Catalina Green. In Beach, 25 residential lots have been replaced by two special sites, and in Green larger lot sizes have reduced residential yield by 81 lots, but for no material change in saleable area.

CATEGORY	CURRENT	PREVIOUS	VARIANCE
Beach Yield	474	499	(25)
Beach Residential Area	177,369m ²	179,311m ²	(1,942m ²)
Beach Special Sites Area	13,186m ²	10,585m ²	2,601m ²
Green Yield	638	719	(81)
Green Residential Area	231,219m ²	231,083m ²	136m ²
Green Special Sites Area	34,456m ²	34,456m ²	-

Sales Rates

 The updated project forecast allows for a reduction to sales rates in FY24 until consumer confidence and loan serviceability improves following the period of interest rate rises. Satterley considers that long-term fundamentals for the land market in Perth remain strong, which should see improved sales rates from FYE 2025 onwards.

CATALINA Sales Rates					
FINANCIAL YEAR	CURRENT JUN-23	APPROVED DEC-22	VARIANCE		
PTD FY22	1,200	1,200	-		
FY23	65	79	(14)		
FY24	93	149	(56)		
FY25	127	144	(17)		
FY26	146	136	10		
FY27	131	112	19		
FY28	104	101	3		
FY29	92	106	(14)		
FY30	96	99	(3)		
FY31	96	105	(9)		
FY32	87	96	(9)		
FY33	96	104	(8)		
FY34	33	41	(8)		
Total	2,366	2,472	(106)		
Final Sale	Nov-33	Nov-33	+0 Mths		
Final Settlement	May-34	May-34	+0 Mths		

• The mix of sales between precincts has changed from previous forecasts due to amended assumptions regarding the landfill site buffer restriction affecting Catalina Central. The resumption of sales from Stages 16B and19 to 23 has been deferred to FYE 2030 and have been replaced by sales from Catalina Green in the period between FYE 2028 and FYE 2030. Anticipated Project duration is unchanged.



Other Assumptions:

- WAPC land acquisition deferred until required for Stages 46-48. A payment of \$12.3M in Feb 2028 is now assumed.
- To ensure adequate supply, Beach sales equate to approximately a 40-50% split over the remaining years it continues to sell.
- Stage 16B and Primary School GHS deferred until FYE 2030, when the buffer restrictions are expected to be lifted.
- Marketing budgets after FYE 2024 have been set at \$200,000 per annum plus escalation for project duration, community development at \$90,000 per annum plus escalation.
- High quality estate presentation will be key to achieving the sales rates in the Project Forecast. As such, unescalated maintenance budgets have been set at \$990,000 per annum.
- All IRR calculations assume a notional land payment based on historical valuation estimate of \$77.4M at commencement of the Project, consistent with IRR methodology for other residential development projects

Comparison between Project Forecast (December 2022) and Project Forecast (May 2023)

Satterley advises that the May 2023 forecast indicates an overall Project net cash profit of \$282.84M (\$25.17M increase between forecasts) on the basis of:

- Improved escalation \$10M income escalation reduction offset by \$17M cost escalation improvement.
- Updated revenue assumptions reflecting adopted development strategy for Beach north of Portofino Promenade design, particularly grouped housing sites.
- Removal of certain contingencies in the engineering costings.
- Reduced construction costs driven by reduction in yield after adoption of new design in Green (balance) and Beach (north of Portofino).
- Reduced rebate provisions that are unlikely to be claimed.
- Reduction in overall marketing costs reflecting more appropriate long-term budgets.

Overall, the net present value (NPV) has increased because of the improved cashflow, with no significant project duration change, that is, returns have increased over the same remaining project life as previously forecast.

CATEGORY	CURRENT JUN-23	APPROVED DEC-22	VARIANCE
Total Lots	2,366	2,472	(106)
Residential Area	828,582m ²	830,388m ²	(1,806m ²)
Special Sites Area	75,189m ²	72,588m ²	2,601m ²
GROSS INCOME		,	_,
Income - Lots	710,570,146	729,732,343	(19,162,197)
Income - Special Sites	30,358,836	27,578,061	2,780,775
Income - Other	288,959	287,545	1,414
Direct Selling Expenses	72,641,522	80,132,182	7,490,660
GROSS INCOME	668,576,419	677,465,767	(8,889,348)
DEVELOPMENT COSTS			
Land	12,265,200	12,265,200	-
Consultants	9,519,639	10,075,776	556,136
Infrastructure	18,982,211	16,144,568	(2,837,643
Special Sites/Other Development	6,554,965	4,703,970	(1,850,995
Lot Production	237,203,756	260,894,299	23,690,543
Landscape	60,549,702	63,916,539	3,366,837
Marketing	5,414,340	11,079,677	5,665,337
Community Development	1,722,027	2,534,860	812,833
Administration	23,297,477	25,104,045	1,806,568
Finance/Bonds	-	-	-
Contingency	10,226,785	13,078,447	2,851,662
DEVELOPMENT COSTS	385,736,102	419,797,380	34,061,278
CASHFLOW	282,840,317	257,668,387	25,171,930
Capital IRR	10.6%	10.4%	0.1%
Project IRR	16.9%	16.2%	0.8%
Profit on Cost	73.3%	61.4%	11.9%
Profit /Lot	119,544	104,235	15,309

CATALINA NPV Analysis						
DISCOUNT RATE	6%	8%	10%			
Current NPV of cashflows Oct-22 onwards	\$102.5m	\$93.3m	\$85.3m			
Previous NPV of cashflows Oct-22 onwards	\$81.3m	\$73.0m	\$66.0m			
Variance	\$21.3m	\$20.2m	\$19.3m			

Given the current interest rate environment, higher discount or hurdle rates are more appropriate for NPV analysis.

Distributions

Distributions to the member Councils are forecast in the following table and maintain a \$15M minimum cash reserve. Distributions are to be maintained in line with the December 2022 forecast for FYE 2024 and 2025, before increasing from FYE 2026 to FYE 2032.

CATALINA Distributions						
FINANCIAL YEAR	CURRENT JUN-23	APPROVED DEC-22	VARIANCE	CUMULATIVE VARIANCE		
PTD FY22	83,700,000	83,700,000	-	-		
FY23	20,000,000	20,000,000	-	-		
FY24	20,000,000	20,000,000	-	-		
FY25	17,000,000	17,000,000	-	-		
FY26	15,000,000	12,000,000	3,000,000	3,000,000		
FY27	14,000,000	10,000,000	4,000,000	7,000,000		
FY28	14,000,000	10,000,000	4,000,000	11,000,000		
FY29	14,000,000	10,000,000	4,000,000	15,000,000		
FY30	14,000,000	10,000,000	4,000,000	19,000,000		
FY31	11,000,000	10,000,000	1,000,000	20,000,000		
FY32	17,000,000	7,000,000	10,000,000	30,000,000		
FY33	8,000,000	9,000,000	(1,000,000)	29,000,000		
FY34	21,000,000	26,000,000	(5,000,000)	24,000,000		
FY35	-	-	-	24,000,000		
FY36	14,140,317	12,968,387	1,171,930	25,171,930		
Total	282,840,317	257,668,387	25,171,930	25,171,930		

CONCLUSION

Satterley has prepared a Project Budget for FYE 2024 that is consistent with assumptions approved by the Council for its preparation in April 2023. It recommends a conservative lot production and infrastructure program given current stock constructed and under construction and anticipated sales rates. Allowance is made for several landscaping works to be completed to boost Estate amenity and appeal.

The Project Budget FYE 2024 prepared by Satterley reflects a sales and revenue position that is considered appropriate given the position of the land sales market and the condition of the Western Australian economy. It forecasts that the TPRC can meet all cashflow obligations without the need to call upon member local government funds to meet any operating or capital expenditure and will be able to increase distributions to the member local governments.

The Project Budget FYE 2024 includes an updated Project Forecast to provide a general guide to the long term cashflow direction. The latest iteration follows a period during which there has been considerable review and revision of key Project assumptions in a time when the market and construction environment has been dynamic.

The key objective of the Economic pillar of the Strategic Community Plan (2020), adopted by the Council at its February 2020 meeting, is to maximise returns for member Councils while delivering environmental, social and economic objectives.

Despite the inherent uncertainties associated with forecasting over the lengthy timeframe of the Project's lifecycle, it is considered that the Project Forecast (May 2023) is a reasonable basis for Project and financial planning and that the forecasted Project profit and distributions can be relied upon by the member local governments.

It is recommended that Council approves the Project Budget FYE 2024 (May 2023), submitted by Satterley including the long term Project Forecast (May 2023) as the basis of project and financial planning for FYE 2024 and beyond.



9 May 2023

Mr. Chris Adams **Chief Executive Officer** Tamala Park Regional Council Unit 2, 369 Scarborough Beach Road **INNALOO WA 6019**

Dear Chris,

Catalina FY24 Budget

Please find attached the FY24 Catalina Budget and revised Project Forecast. The review is discussed under the following headings:

- 1. Market Observations
- 2. Budget Comparisons
- 3. Financial Year Ending 2023 (FY23)
- 4. Review of Financial Year Ending 2024 (FY24)
- 5. Key Risks for Achieving FY24 Budget
- 6. Overview of Financial Year Ending 2025 (FY25)
- 7. Project Forecast
- 8. Assumptions
- 9. Cash Requirement, Capital Return and Profit Distribution Capacity

Satterley Property Group Pty Ltd Level 3, 27-31 Troode Street, West Perth WA 6005 F 08 9368 9003 PO Box 1346, West Perth WA 6872

T 08 9368 9000



1. Market Observations

- Average lot price in March 2023 was ~\$225,000. The average lot price has remained relatively flat over the past 12 months. The majority of lots in Catalina are above \$300,000.
- Reserve Bank interest rate rises have effectively reduced prospective buyers borrowing capacity by well over \$100,000.
- Interest rate rises have been a big contributor to an increase in cancellations.
- 5,277 vacant land settlements to December 2022, -41% 12-month change. Additionally, FHOG down 52% YoY.
- Although flattening, building cost increases continued to impact the industry over the past 12 months shifting demand to more affordable product. Median new build house and land price \$530,000, reported in December 2022 by UDIA.
- BGC closed doors to any new sales in April 2023, further tightening builder capacity.
- Median house rent at \$550 per week
- Median house price \$550,000
- Vacancy rate 0.4%, tightest in 17 years
- April 2023 total listings 7,015 (balanced market 12,000) (REIWA)

2. Budget Comparisons

Budget review and analysis in this document compares all cashflow years to the budget and Project Forecast approved in December 2022.



3. Financial Year Ending 2023 (FY23)

The key outcomes for the 2023 financial year as forecast in this review are as follows:

This review forecasts a cashflow before distributions of \$9.2m, which is \$4.9m higher than the budget approved in December 2022. The high-level areas of variance are summarised below:

- 65 net sales are forecast in FY23, (14) lots lower than the approved budget.
- Gross income is forecast to be (\$3.9m) lower, which is driven by (13) fewer lot settlements and deferral of the stage 17B group housing site (Lot 341 \$2.75m).
- Development costs are forecast to be \$8.8m lower than the budget approved in December 2022, driven by the following:
 - Net infrastructure costs are \$1.3m lower driven by \$0.9m in savings for Long Beach Extension, Connolly Drive and deferral of scheme road costs, in addition to \$0.4m of final Long Beach costs deferred to FY24.
 - Lot production is \$3.8m lower driven by \$2.2m in savings across current stages 18C, 29, 30, 36, and 37, \$0.7 of savings for stage 36-37 bulk earthworks and \$0.8m of costs remaining in stage 37 deferred to FY24.
 - Landscaping costs are \$2.9m lower due to a deferral in costs across Beach and Green, most notably \$0.7m for Foreshore POS Area 1, \$0.2m for Beach Park 2, \$0.1m for Foreshore Access Area 1, \$1.0m for Catalina Green POS and streetscapes and \$0.4m in landscape consultancy. Most of these works will now fall into early FY24.
 - Due to timing of bonds paid/received, Finance/Bonds are (\$0.7m) higher in FY23 but are offset the following year.
 - The FY23 forecast sees a \$1.0m reduction in unused and deferred contingency.
- Distributions for FY23 are forecast as \$20m as per the budget approved in December 2022.

4. Review of Financial Year Ending 2024 (FY24)

This review forecasts a net cashflow before distributions of \$15.6m for the year to 30 June 2024, which is \$7.3m higher than the approved budget. The main areas of variance are summarised below:

- Annual sales have been reduced by (56) lots for FY24, reflecting a more conservative forecast on the back of a challenging market following successive interest rate rises and construction constraints in FY23. The annual budget allows for ten (10) display village sales in Jan-24.
- Following the reduction in sales achieved in FY23 and forecast for FY24, expected settlements are (22) lower at 114 which in-turn has reduced expected lot income by (\$6.9m).
- Special site income is \$2.75m higher due to the stage 17B group housing site in Catalina Central deferred from FY23.



- Direct selling expenses are \$1.6m lower due to the combined effects of lower settlement volumes, removal of campaign incentives and reduced provision for rebates and packages for previously settled lots to align to the accounting provision.
- FY24 infrastructure costs are \$0.2m lower at \$1.4m. Infrastructure works for FY24 will include the completion of the Long Beach Extension and first \$1m payment for scheme road costs, with the Catalina Green pump station costs now removed to align with the new sewer strategy.
- Overall lot production costs are \$6.5m lower than previous, with lower sales over FY23 and FY24 resulting in bulk earthworks and stage production costs being deferred and sufficient stock on hand going into FY24. Key items for FY24 include:
 - \$3.9m for the completion of stage 31 in Catalina Beach, with \$0.2m budgeted for initial survey and engineering in stage 32
 - \$0.8m in final invoices for stage 37 in Catalina Green
 - \$3.7m for stage 38 construction (titles Nov-23)
 - \$0.3m for stage 39 initial survey and engineering costs
- Landscaping works will focus on Beach and Green and have decreased by \$0.9m from the approved budget to \$9.4m with the following key movements:
 - Landscape consultancy is \$0.1m lower due to overall lower costs forecast for the financial year.
 - In Catalina Beach there is a (\$0.4m) increase of works forecast to \$5.6m due to works carried over from FY23 being greater than the works deferred to FY24. The budget includes \$4.6m for Foreshore POS Area 1 and \$0.7m for the initial Offset Area Revegetation.
 - With development for initial stages of Catalina Green deferred, landscape works for this precinct have also been deferred with a total of \$2.6m now forecast for FY24 compared to \$3.5m previously. Key budget items include \$1.4m for POS 1 and \$1.2m in streetscape works for stages 36-38 (previously \$2.3m).
- Marketing and community development budgets have been reduced by a combined \$0.9m to \$0.2m and \$0.1m respectively.
- The administration budget for FY23 is \$0.1m lower at \$1.45m. The main component of administration costs is the maintenance provision which has been set at \$1m and is key to upholding a good estate presentation and achieving the sales forecast.
- Due to the timing of bonds and bond returns, Finance/Bonds are \$1.0m lower than previously forecast, reversing the FY23 variance.
- Contingency has been set at the lower level of \$0.5m for FY24, a reduction of \$1.0m from the previous forecast.
- Distributions for FY24 have been budget at \$20m per the previous approved, with a closing cash balance of \$41.8m.

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5. Key Risks for Achieving FY24 Budget

The following are key risks to achieving the outcomes in this review:

- CoW provides prompt approval of the Beach UWMP in FY23 allowing construction of Stage 31 to progress.
- Successful Green Display Village tender to achieve the forecast 10 sales.
- Achieving title dates and therefore settlement revenues is based on the following key assumptions:
 - Approvals are achieved within statutory timeframes or better
 - Construction contracts are awarded on engineering design prior to City of Wanneroo Approval
 - Pre-award budgets are provided to the civil contractor to commence pre-work plans (traffic, safety etc) prior to the stage being awarded
 - No allowance has been made for further extension of construction periods caused by shortages of labour or materials
 - Assumptions have been made to allow a cross-over of earthworks and civil works within Catalina Green
- Settlement of the Lot 341 group housing site occurs as budgeted \$2.75m in Mar-24.
- There are no significant delays or deferrals of the \$9.4m in landscape works budgeted in FY24.
- The project is not impacted by delays associated with the new Aboriginal Cultural Heritage Act which comes into place on 1 July 2023.

6. Overview of Financial Year Ending 2025 (FY25)

This review forecasts cashflow before distributions of \$9.4m for the year to 30 June 2025, which is \$5.6m higher than the budget approved in December 2022. The high-level areas of variance are summarised below:

- Gross income has decreased by (\$11.9m) driven by (51) fewer settlements resulting in a decrease in lot revenue of (\$13.7m).
- Overall development costs are \$17.4m lower in FY25 than previously forecast driven by the deferral of the \$12.3m WAPC land acquisition in addition to the reduced construction program in response to lower forecast sales rates.
- Forecast distributions for FY25 are as per the December 2022 approved budget at \$17m, with a closing cash balance of \$34.3m.



7. **Project Forecast**

The summary outcome of the updated overall project forecast is as follows:

CATALINA | Summary

CATEGORY	CURRENT JUN-23	APPROVED DEC-22	VARIANCE		
Total Lots	2,366	2,472	(106)		
Residential Area	828,582m²	830,388m²	(1,806m²)		
Special Sites Area	75,189m²	72,588m²	2,601m²		
GROSS INCOME					
Income - Lots	710,570,146	729,732,343	(19,162,197)		
Income - Special Sites	30,358,836	27,578,061	2,780,775		
Income - Other	288,959	287,545	1,414		
Direct Selling Expenses	72,641,522	80,132,182	7,490,660		
GROSS INCOME	668,576,419	677,465,767	(8,889,348)		
DEVELOPMENT COSTS					
Land	12,265,200	12,265,200	-		
Consultants	9,519,639	10,075,776	556,136		
Infrastructure	18,982,211	16,144,568	(2,837,643)		
Special Sites/Other Development	6,554,965	4,703,970	(1,850,995)		
Lot Production	237,203,756	260,894,299	23,690,543		
Landscape	60,549,702	63,916,539	3,366,837		
Marketing	5,414,340	11,079,677	5,665,337		
Community Development	1,722,027	2,534,860	812,833		
Administration	23,297,477	25,104,045	1,806,568		
Finance/Bonds	-	-	-		
Contingency	10,226,785	13,078,447	2,851,662		
DEVELOPMENT COSTS	385,736,102	419,797,380	34,061,278		
CASHFLOW	282,840,317	257,668,387	25,171,930		
Capital IRR	10.6%	10.4%	0.1%		
Project IRR	16.9%	16.2%	0.8%		
Profit on Cost	73.3%	61.4%	11.9%		
Profit /Lot	119,544	104,235	15,309		

CATALINA NPV Analysis							
DISCOUNT RATE	6%	8%	10%				
Current NPV of cashflows Oct-22 onwards	\$102.4m	\$93.1m	\$85.1m				
Previous NPV of cashflows Oct-22 onwards	\$81.3m	\$73.0m	\$66.0m				
Variance	\$21.1m	\$20.0m	\$19.1m				

Overall, the project forecast has improved by \$25.2m driven by the following:

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- Improved escalation (\$10m) income escalation reduction offset by \$17m cost escalation • improvement.
- Updated revenue assumptions reflecting adopted development strategy for Beach north of Portofino design, particularly grouped housing sites.
- Removal of certain contingencies in the engineering costings.
- Reduced construction costs driven by reduction in yield after adoption of new design in Green (balance) and Beach (north of Portofino).
- Reduced rebate provisions that are unlikely to be claimed.
- Reduction in overall marketing costs reflecting more appropriate long-term budgets. •

Overall, the net present value (NPV) has increased because of the improved cashflow, with no significant project duration change, that is, returns have increased over the same remaining project life as previously forecast.

8. Assumptions

Escalation

The updated project forecast assumes cost escalation within the industry has peaked and will start to moderate over the next 12 months, heading toward more normal levels of ~2% by FY25.

Given the significant production cost increases experienced across the industry, and with strong underlying demand for well-located land, there will still be opportunities for price growth in coming years. Income escalation has been set at 5% for the next 18 months, returning to 3% beyond that.

The changes to escalation rates and timing from the approved Project Forecast are shown below:

CATALINA Escalation Rates						
INCOME						
From	Jan-11	Jan-23	Jul-23	Jan-24	Jan-25	Jan-26
То	Dec-22	Jun-23	Dec-23	Dec-24	Dec-25	End
Current	0.0%	0.0%	5.0%	5.0%	3.0%	3.0%
Previous	0.0%	5.0%	5.0%	5.0%	3.5%	3.0%
COST						
From	Jan-11	Jan-23	Jul-23	Jan-24	Jul-24	Jan-25
То	Dec-22	Jun-23	Dec-23	Jun-24	Dec-24	End
Current	0.0%	0.0%	5.0%	4.0%	2.0%	2.0%
Previous	0.0%	8.0%	8.0%	5.0%	5.0%	2.0%

Pricina

Standard base prices used in the updated project forecast are as shown below, which is unchanged from the previous forecast:

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CATALINA | Standard Pricing - Future Stages

LOT TYPE	ВЕАСН	CENTRAL	GREEN
Rear loaded 6m x 30m 180m ²	240,000	n/a	137,500
Rear loaded 7.5m x 30m 225m²	280,000	185,000	167,500
Front loaded 10.5m x 30m 315m ²	370,000	n/a	235,000
Front loaded 12.5m x 30m 375m ²	400,000	285,000	275,000
Front loaded 15m x 30m 450m ²	490,000	320,000	310,000

Yield

The updated forecast incorporates approved plans for Catalina Beach (north of Portofino) and the balance of Catalina Green. In Beach, 25 residential lots have been replaced by two special sites, and in Green larger lot sizes have reduced residential yield by 81 lots, but for no material change in saleable area.

CATEGORY	CURRENT	PREVIOUS	VARIANCE
Beach Yield	474	499	(25)
Beach Residential Area	177,369m²	179,311m²	(1,942m²)
Beach Special Sites Area	13,186m²	10,585m ²	2,601m²
Green Yield	638	719	(81)
Green Residential Area	231,219m²	231,083m²	136m²
Green Special Sites Area	34,456m²	34,456m²	-

Sales Rates

The updated project forecast allows for a reduction to sales rates in FY24 until consumer confidence and loan serviceability improves following the period of interest rate rises. Long-term fundamentals for the land market in Perth remain strong, which should see improved sales rates from FY25 onwards.

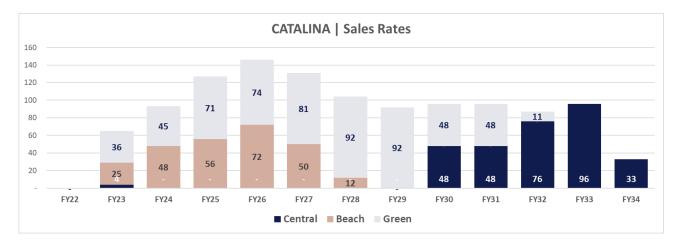
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CATALINA Sales Rates					
FINANCIAL YEAR	CURRENT JUN-23	APPROVED DEC-22	VARIANCE		
PTD FY22	1,200	1,200	-		
FY23	65	79	(14)		
FY24	93	149	(56)		
FY25	127	144	(17)		
FY26	146	136	10		
FY27	131	112	19		
FY28	104	101	3		
FY29	92	106	(14)		
FY30	96	99	(3)		
FY31	96	105	(9)		
FY32	87	96	(9)		
FY33	96	104	(8)		
FY34	33	41	(8)		
Total	2,366	2,472	(106)		
Final Sale	Nov-33	Nov-33	+0 Mths		
Final Settlement	May-34	May-34	+0 Mths		

The mix of sales between precincts has changed from previous budgets due to assumptions regarding the buffer restriction affecting Catalina Central. The resumption of sales from Central stages 16B and 19-23 has been deferred to FY30, which have been replaced by sales from Catalina Green in the period between FY28 and FY30.



Other Assumptions

The following assumptions have been used in the revised project forecast:

- WAPC land acquisition deferred until required for stages 46-48. A payment of \$12.3m in Feb-28 is now assumed.
- > To ensure adequate supply, Beach sales equate to approximately a 40-50% split over the remaining years it continues to sell.

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- Stage 16B and Primary School GHS deferred until the project returns to Catalina Central once > buffer restrictions have been lifted in FY30.
- Marketing budgets after FY24 have been set at \$200,000 per annum plus escalation for project > duration, community development at \$90,000 per annum plus escalation.
- High quality estate presentation will be key to achieving the sales rates in the Project Forecast. > As such, unescalated maintenance budgets have been set at \$990,000 per annum.
- All IRR calculations assume a notional land payment based on historical valuation estimate of > \$77.4m at commencement of the project, consistent with IRR methodology for other residential development projects.

Cash Requirement, Capital Return and Profit Distribution Capacity 9.

This review forecasts a minimum cash balance for the project of \$34.3m in FY24, with \$20m forecast to be distributed over the financial year in line with the approved budget.

Should you have any queries on this report, please do not hesitate to contact me.

Yours sincerely

Drew Tomkins Project Director

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CATALINA Summary	1		
CATEGORY	CURRENT JUN-23	APPROVED DEC-22	VARIANCE
Total Lots	2,366	2,472	(106)
Residential Area	828,582m²	830,388m²	(1,806m²)
Special Sites Area	75,189m²	72,588m²	2,601m²
GROSS INCOME			
Income - Lots	710,570,146	729,732,343	(19,162,197)
Income - Special Sites	30,358,836	27,578,061	2,780,775
Income - Other	288,959	287,545	1,414
Direct Selling Expenses	72,641,522	80,132,182	7,490,660
GROSS INCOME	668,576,419	677,465,767	(8,889,348)
DEVELOPMENT COSTS			
Land	12,265,200	12,265,200	-
Consultants	9,519,639	10,075,776	556,136
Infrastructure	18,982,211	16,144,568	(2,837,643)
Special Sites/Other Development	6,554,965	4,703,970	(1,850,995)
Lot Production	237,203,756	260,894,299	23,690,543
Landscape	60,549,702	63,916,539	3,366,837
Marketing	5,414,340	11,079,677	5,665,337
Community Development	1,722,027	2,534,860	812,833
Administration	23,297,477	25,104,045	1,806,568
Finance/Bonds	-	-	-
Contingency	10,226,785	13,078,447	2,851,662
DEVELOPMENT COSTS	385,736,102	419,797,380	34,061,278
CASHFLOW	282,840,317	257,668,387	25,171,930
Capital IRR	10.6%	10.4%	0.1%
Project IRR	16.9%	16.2%	0.8%
Profit on Cost	73.3%	61.4%	11.9%
Profit /Lot	119,544	104,235	15,309

CURRENT JUN-23 PER LOT	APPROVED DEC-22 PER LOT	PER LOT VARIANCE
2,366	2,472	(106)
350m²	336m²	14m²
3,759m²	3,629m²	130m²
300,326	295,199	5,126
12,831	11,156	1,675
122	116	6
30,702	32,416	1,714
282,577	274,056	8,521
5,184	4,962	(222)
4,024	4,076	52
8,023	6,531	(1,492)
2,770	1,903	(868)
100,255	105,540	5,285
25,592	25,856	265
2,288	4,482	2,194
728	1,025	298
9,847	10,155	309
-	-	-
4,322	5,291	968
163,033	169,821	6,788
119,544	108,905	10,639

Note: All IRR calculations assume a notional land payment of \$77.4m at commencement of the project. Note: All IRR calculations assume a notional land payment of \$77.4m at commencement of the project.

CATALINA NPV Analysis DISCOUNT RATE 6% 8% Current NPV of cashflows Oct-22 onwards \$102 Am \$93 1m

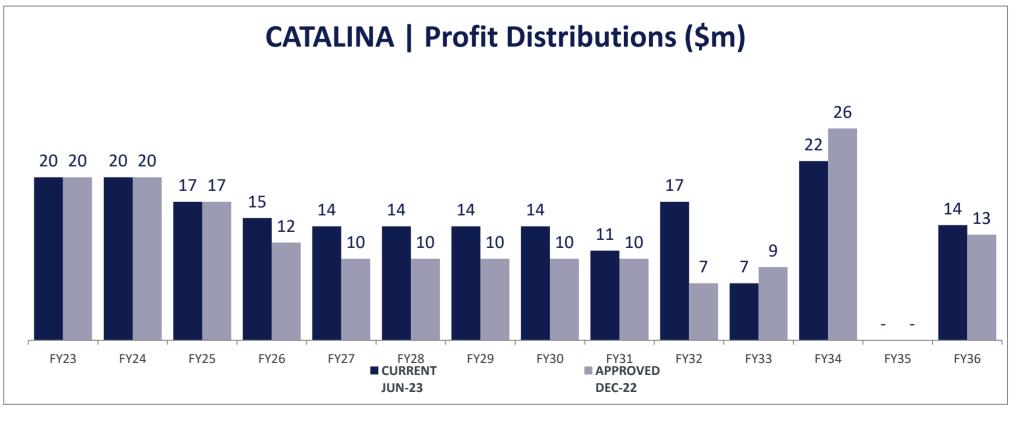
Current NPV of cashflows Oct-22 onwards	\$102.4m	\$93.1m	\$85.1m
Previous NPV of cashflows Oct-22 onwards	\$81.3m	\$73.0m	\$66.0m
Variance	\$21.1m	\$20.0m	\$19.1m

Given the current interest rate environment, higher discount or hurdle rates are more appropriate for NPV analysis.

CATALINA | Distributions

-				
FINANCIAL YEAR	CURRENT JUN-23	APPROVED DEC-22	VARIANCE	CUMULATIVE VARIANCE
PTD FY22	83,700,000	83,700,000	-	-
FY23	20,000,000	20,000,000	-	-
FY24	20,000,000	20,000,000	-	-
FY25	17,000,000	17,000,000	-	-
FY26	15,000,000	12,000,000	3,000,000	3,000,000
FY27	14,000,000	10,000,000	4,000,000	7,000,000
FY28	14,000,000	10,000,000	4,000,000	11,000,000
FY29	14,000,000	10,000,000	4,000,000	15,000,000
FY30	14,000,000	10,000,000	4,000,000	19,000,000
FY31	11,000,000	10,000,000	1,000,000	20,000,000
FY32	17,000,000	7,000,000	10,000,000	30,000,000
FY33	7,000,000	9,000,000	(2,000,000)	28,000,000
FY34	22,000,000	26,000,000	(4,000,000)	24,000,000
FY35	-	-	-	24,000,000
FY36	14,140,317	12,968,387	1,171,930	25,171,930
Total	282,840,317	257,668,387	25,171,930	25,171,930

10%



FEASIBILITY	VARIANCE
2,310	56
828,075m²	507m²
7,826m²	67,363m²
797,371,531	(86,801,385)
2,997,655	27,361,181
-	288,959
130,908,852	58,267,330
669,460,334	(883,915)
-	(12,265,200)
5,672,600	(3,847,039)
26,107,961	7,125,750
935,121	(5,619,844)
245,536,927	8,333,171
36,363,281	(24,186,421)
11,234,127	5,819,786
2,904,656	1,182,629
11,881,589	(11,415,888)
-	-
17,031,813	6,805,028
357,668,075	(28,068,027)
311,792,259	(28,951,942)
17.4%	(6.8%)
18.2%	(1.3%)
87.2%	(13.8%)
134,975	(15,431)

CATALINA | Escalation Rates

INCOME						
From	Jan-11	Jan-23	Jul-23	Jan-24	Jan-25	Jan-26
То	Dec-22	Jun-23	Dec-23	Dec-24	Dec-25	End
Current	0.0%	0.0%	5.0%	5.0%	3.0%	3.0%
Previous	0.0%	5.0%	5.0%	5.0%	3.5%	3.0%
COST						
From	Jan-11	Jan-23	Jul-23	Jan-24	Jul-24	Jan-25
То	Dec-22	Jun-23	Dec-23	Jun-24	Dec-24	End
Current	0.0%	0.0%	5.0%	4.0%	2.0%	2.0%
Previous	0.0%	8.0%	8.0%	5.0%	5.0%	2.0%

CATALINA | Sales Rates

	CURRENT	APPROVED	
FINANCIAL YEAR	JUN-23	DEC-22	VARIANCE
PTD FY22	1,200	1,200	-
FY23	65	79	(14)
FY24	93	149	(56)
FY25	127	144	(17)
FY26	146	136	10
FY27	131	112	19
FY28	104	101	3
FY29	92	106	(14)
FY30	96	99	(3)
FY31	96	105	(9)
FY32	87	96	(9)
FY33	96	104	(8)
FY34	33	41	(8)
Total	2,366	2,472	(106)
Final Sale	Nov-33	Nov-33	+0 Mths
Final Settlement	May-34	May-34	+0 Mths

FEASIBILITY	VARIANCE
1,872	(672)
180	(115)
180	(87)
78	49
-	146
-	131
-	104
-	92
-	96
-	96
-	87
-	96
-	33
2,310	56
Dec-24	+107 Mths
Mar-25	+110 Mths

CATALINA Annua	al Cashflow	(June 20	23)								
CATEGORY	PROJECT TOTAL	PTD FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31
STOCK											
Sales Release	2,366	1,222	153	37	107	138	135	92	174	62	48
Sales	2,366	1,200	65	93	127	146	131	104	92	96	96
Titles	2,366	1,133	176	103	64	141	175	55	108	103	110
Settlements	2,366	1,112	97	114	97	145	136	96	117	100	88
Closing Stock	-	22	110	54	34	26	30	18	100	66	18
Contracts on Hand	-	88	56	35	65	66	61	69	44	40	48
AVERAGE SETTLEMENT PRICE	300,326	274,599	295,589	327,444	341,436	289,284	355,735	348,180	288,206	295,835	302,444
GROSS INCOME											
Income - Lots	710,570,146	305,354,500	28,672,166	37,328,630	33,119,327	41,946,177	48,379,903	33,425,236	33,720,052	29,583,517	26,615,050
Income - Special Sites	30,358,836	4,479,500	7,150,000	2,750,000	1,515,579	2,093,566	4,418,673	2,416,952	3,325,306	423,324	1,285,937
Income - Other	288,959	286,887	2,072	-	-	-	-	-	-	-	-
Direct Selling Expenses	72,641,522	25,751,384	2,976,530	3,772,577	4,137,881	4,245,830	5,391,093	4,080,153	4,403,930	3,608,860	3,310,987
GROSS INCOME	668,576,419	284,369,502	32,847,709	36,306,053	30,497,024	39,793,912	47,407,483	31,762,035	32,641,427	26,397,981	24,590,000
DEVELOPMENT COSTS											
Land	12,265,200	-	-	-	-	-	-	12,265,200	-	-	-
Consultants	9,519,639	4,170,078	478,589	484,377	420,209	456,197	459,301	451,732	469,869	471,904	476,065
Infrastructure	18,982,211	16,572,783	645,609	1,397,072	1,652,447	100,000	100,000	100,000	100,000	(2,085,700)	100,000
Special Sites/Other Development	6,554,965	1,798,873	18,236	388,984	657,097	1,173,259	204,105	200,006	1,552,839	408,407	153,158
Lot Production	237,203,756	88,701,579	13,954,121	9,616,444	12,784,206	18,082,270	13,944,496	9,102,166	18,379,406	14,767,832	11,197,541
Landscape	60,549,702	20,702,537	4,930,760	9,404,829	2,084,651	8,445,220	3,219,844	301,844	757,927	6,320,361	945,203
Marketing	5,414,340	2,830,192	236,000	200,000	211,468	215,736	220,091	224,533	229,065	233,689	238,406
Community Development	1,722,027	595,360	70,000	90,000	95,161	97,081	99,041	101,040	103,079	105,160	107,282
Administration	23,297,477	5,529,601	1,279,154	1,448,562	1,473,010	1,484,018	1,485,418	1,488,077	1,498,437	1,504,218	1,513,248
Finance/Bonds	-	2,697,485	1,839,709	(2,788,020)	700,000	(283,284)	(350,000)	350,000	-	(350,000)	-
Contingency	10,226,785	-	228,506	500,000	968,912	1,502,689	986,615	1,211,730	1,154,531	1,086,294	736,545
DEVELOPMENT COSTS	385,736,102	143,598,487	23,680,684	20,742,246	21,047,161	31,273,187	20,368,910	25,796,328	24,245,154	22,462,165	15,467,450
CASHFLOW	282,840,317	140,771,016	9,167,025	15,563,807	9,449,863	8,520,725	27,038,573	5,965,707	8,396,273	3,935,816	9,122,550
Capital Calls	(13,300,000)	(13,300,000)	-	-	-	-	-	-	-	-	-
Capital Returns	13,300,000	13,300,000	-	-	-	-	-	-	-	-	-
PROFIT DISTRIBUTIONS	282,840,317	83,700,000	20,000,000	20,000,000	17,000,000	15,000,000	14,000,000	14,000,000	14,000,000	14,000,000	11,000,000
Cash Balance at Year End	-	57,071,016	46,238,041	41,801,847	34,251,710	27,772,435	40,811,008	32,776,716	27,172,989	17,108,805	15,231,355

CATALINA Annual											
CATEGORY	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	FY42
STOCK											
Sales Release	91	107	-	-	-	-	-	-	-	-	-
Sales	87	96	33	-	-	-	-	-	-	-	-
Titles	50	88	60	-	-	-	-	-	-	-	-
Settlements	93	90	81	-	-	-	-	-	-	-	-
Closing Stock	22	33	-	-	-	-	-	-	-	-	-
Contracts on Hand	42	48	-	-	-	-	-	-	-	-	-
AVERAGE SETTLEMENT PRICE	347,316	343,479	360,643	-	-	-	-	-	-	-	-
GROSS INCOME											
Income - Lots	32,300,405	30,913,080	29,212,103	-	-	-	-	-	-	-	-
Income - Special Sites	-	-	500,000	-	-	-	-	-	-	-	-
Income - Other	-	-	-	-	-	-	-	-	-	-	-
Direct Selling Expenses	3,296,624	3,279,946	3,211,940	1,173,787	-	-	-	-	-	-	-
GROSS INCOME	29,003,781	27,633,135	26,500,163	(1,173,787)	-	-	-	-	-	-	-
DEVELOPMENT COSTS											
Land	-	-	-	-	-	-	-	-	-	-	-
Consultants	487,955	344,275	349,088	-	-	-	-	-	-	-	-
Infrastructure	100,000	100,000	100,000	-	-	-	-	-	-	-	-
Special Sites/Other Development	-	-	-	-	-	-	-	-	-	-	-
Lot Production	8,448,691	13,813,790	4,411,214	-	-	-	-	-	-	-	-
Landscape	87,228	2,885,536	463,762	-	-	-	-	-	-	-	-
Marketing	243,218	248,127	83,817	-	-	-	-	-	-	-	-
Community Development	109,448	111,657	37,718	-	-	-	-	-	-	-	-
Administration	1,524,642	1,534,768	907,019	468,908	158,396	-	-	-	-	-	-
Finance/Bonds	350,000	-	(2,165,889)	-	-	-	-	-	-	-	-
Contingency	550,059	951,908	317,631	23,445	7,920	-	-	-	-	-	-
DEVELOPMENT COSTS	11,901,240	19,990,062	4,504,359	492,353	166,316	-	-	-	-	-	-
CASHFLOW	17,102,541	7,643,073	21,995,804	(1,666,140)	(166,316)	-	-	-	-	-	-
Capital Calls	-	-	-	-	-	-	-	-	-	-	-
Capital Returns	-	-	-	-	-	-	-	-	-	-	-
PROFIT DISTRIBUTIONS	17,000,000	7,000,000	22,000,000	-	14,140,317	-	-	-	-	-	-
Cash Balance at Year End	15,333,896	15,976,969	15,972,773	14,306,633	-	-	-	-	-	-	-

CATALINA FY23 Cashfle	ow (June 20	23)													
CATEGORY	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	FY23 TOTAL	APPROVED DEC-22	VARIANCE
Sales - Stage 18C	3	(2)	1	(1)	3	-	(1)	(1)	-	1	1	-	4	4	
Sales - Stage 29	-	-	2	2	4	(3)	2	2	2	4	4	3	22	24	(2
Sales - Stage 30	2	1	-	(1)	-	-	-	-	1	-	-	-	3	3	-
Sales - Stage 36	2	-	-	(1)	(3)	(1)	2	2	(1)	3	1	1	5	8	(3
Sales - Stage 37	-	3	4	1	-	2	1	1	5	3	8	3	31	40	(9
Total Sales	7	2	6	-	5	(2)	4	4	7	11	14	7	65	79	(14
Titles	-	-	-	28	57	-	-	-	-	43	-	48	176	167	9
Settlements	10	6	2	1	22	10	6	6	3	10	14	7	97	110	(13
Contracts on hand	85	81	85	84	67	55	53	51	55	56	56	56	56	57	(1
Average Settlement Price	346,000	446,667	307,500	445,000	235,091	272,500	239,500	246,500	283,667	230,192	362,485	347,351	295,589	274,810	20,779
GROSS INCOME															
Income - Stage 18C	-	-	-	-	2,400,000	823,000	205,000	514,000	-	459,750	362,083	171,833	4,935,667	5,409,557	(473,890
Income - Stage 27A	-	-	-	-	-	395,000	-	-	-	-	-	-	395,000	395,000	-
Income - Stage 27B	825,000	-	-	-	-	-	-	-	-	-	-	-	825,000	825,000	-
Income - Stage 29	-	-	-	-	-	-	-	-	-	-	3,795,000	1,734,773	5,529,773	7,168,926	(1,639,153
Income - Stage 30	2,635,000	2,680,000	615,000	445,000	-	-	-	-	-	-	370,000	-	6,745,000	6,375,000	370,000
Income - Stage 36	_,	-	-	-	2,772,000	1,507,000	1,232,000	965,000	851,000	1,842,167	547,708	524,852	10,241,727	10,055,628	186,099
Income - Stage 37	-	-	-	-		_,,,	-	-	-	_,,	-	-		1,915,949	(1,915,949
Income - Lots Total	3,460,000	2,680,000	615,000	445,000	5,172,000	2,725,000	1,437,000	1,479,000	851,000	2,301,917	5,074,792	2,431,458	28,672,166	32,145,059	(3,472,893
Income - Special Sites		-	-	-	-	-	-	-	-	7,150,000	-	-	7,150,000	9,101,682	(1,951,682
Income - Other	-	658	-	-	-	1,414	-	-	-	-	-	-	2,072	658	1,414
Direct Selling Expenses	217,322	168,538	73,205	47,816	329,141	180,754	98,291	92,008	65,192	1,163,571	346,948	193,745	2,976,530	4,525,759	1,549,229
GROSS INCOME	3,242,678	2,512,120	541,795	397,184	4,842,859	2,545,660	1,338,709	1,386,992	785,808	8,288,346	4,727,844	2,237,714	32,847,709	36,721,641	(3,873,932)
DEVELOPMENT COSTS	0,212,070	2,012,120	012,700	007/201	1,012,000	2,0 10,000	2,000,700	2,000,002	100,000	0,200,010	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		02,011,100		(0)010)002
Land															-
Consultants	24,569	4,141	23,837	59,603	27,653	36,772	22,943	12,125	33,608	77,779	77,779	77,779	478,589	474,874	(3,715
Infrastructure	500	-	-	25,939	-		10,740	-	16,527	197,301	197,301	197,301	645,609	1,992,501	1,346,892
Special Sites/Other Development	- 500	_		23,333	2,393		917	14,927	10,527	197,301	197,501	197,301	18,236	200,313	182,077
Catalina Green Cell Bulk Earthworks Stgs 36-37	-	-	-	-	2,393	-	917	19,660	-	36,117	36,117	-	91,894	839,642	747,748
Scheme costs - Stages 1-18		-	-	-	-	_	-	19,000	-	50,117	50,117		51,654	333,215	333,215
Lot Production - Stages 18C	184,605	50,579	358,754	329,748	85,682	465	137,139	160,739	68,091	46,529	46,529	9,917	1,478,777	1,973,073	494,297
Lot Production - Stage 25	184,005	50,575	556,754	525,740	83,082	405	157,155	100,739	08,091	40,525	40,525	9,917	1,470,777	20,894	20,894
Lot Production - Stage 26	-	-	-	-	-	-	-	-	-	-	-	-	-	13,689	13,689
Lot Production - Stage 27A	-	-	-	-	-	-	-	-	-	-	-	-	-	7,205	7,205
	750	12,500	-	43,817	-	-	-	-	-	2,659	2,659	80,631	- 143,016	220,171	77,155
Lot Production - Stage 27B		12,500		45,017		-	-	-	-			80,031	145,010	12,248	
Lot Production - Stage 28	- 171,744	- 10,058	- 302,531	186,078	- 208,615	- 5,528	477,608	- 228,522	- 881,456	- 12,647	- 563,023	672,703	- 3,720,512	4,197,884	12,248 477,372
Lot Production - Stage 29															
Lot Production - Stage 30	11,794	19,308 9,780	52,301	8,671	- 33,689	- 3,546	4,813 1,773	10,566	- 85,642	3,212 7,051	5,667	18,769	135,099	633,592	498,493
Lot Production - Stage 31	17,114	9,780	60,227	15,958	33,089	3,540	1,775	2,955	85,042	7,051	638,349	651,949	1,528,034	288,607	(1,239,427
Lot Production - Stage 32	-	-	-	-	-	-	-	-	-	-		-	-	169,848	169,848
Lot Production - Stage 33	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Lot Production - Stage 36	317,981	363,394	554,423	902,674	440,543	1,135	245,278	366,286	479,319	3,623	354,749	685,613	4,715,019	5,522,075	807,055
Lot Production - Stage 37	4,884	21,978	26,174	106,585	124,354	15,006	190,429	61,302	212,718	18,390	818,322	424,662	2,024,804	3,333,664	1,308,860
Lot Production - Stage 38	-	2,020	-	-	-	27,378	18,954	12,636	27,378	9,533	9,533	9,533	116,966	202,606	85,640
Landscape	798,748	14,508	568,704	258,587	59,151	856,603	169,150	230,023	123,405	574,360	594,123	683,398	4,930,760	7,833,277	2,902,517
Marketing	24,006	32,483	10,104	12,172	18,074	7,703	20,824	18,677	24,094	22,621	22,621	22,621	236,000	540,000	304,000
Community Development	8,325	-	3,119	2,229	6,224	8,696	2,015	3,693	1,470	11,409	11,409	11,409	70,000	150,000	80,000
Administration	56,705	69,483	56,862	104,745	81,094	44,366	41,159	459,512	68,578	98,883	98,883	98,883	1,279,154	1,122,651	(156,503)
Finance/Bonds	-	849,330	976,781	-	-	(205,520)	6,944	591,266	(37,153)	350,000	172,387	(627,811)	2,076,224	1,337,899	(738,324
Debtor/Creditor Movement	(186,152)	7,435	(53,790)	(677,817)	788,932	(69,381)	24,374	(75,423)	(1,194,695)	1,200,000	-	-	(236,515)	(256,615)	(20,100
Contingency	-	-	-	-	-	-	-	-	41,006	62,500	62,500	62,500	228,506	1,291,652	1,063,146
DEVELOPMENT COSTS	1,435,574	1,466,997	2,940,027	1,378,990	1,876,405	732,298	1,375,059	2,117,466	831,444	2,734,615	3,711,951	3,079,857	23,680,684	32,454,964	8,774,281
CASHFLOW	1,807,103	1,045,123	(2,398,232)	(981,807)	2,966,455	1,813,363	(36,350)	(730,474)	(45,636)	5,553,731	1,015,892	(842,144)	9,167,025	4,266,676	4,900,349
Capital Calls	-	-	-	-		-	-	-	-	-	-	-	-	-	-
Capital Returns	-	_	-	-	-	-	-	-	-	-	-	-	-	-	
Profit Distributions	-	-	-	-	-	10,000,000	-	-	-	10,000,000	-	-	20,000,000	20,000,000	-
Cumulative Cash Balance	58,878,119	59,923,242	57,525,010	56,543,203	59,509,657	51,323,020	51,286,670	50,556,197	50,510,561	46,064,292	47,080,184	46,238,041	46,238,041	41,337,692	4,900,349

CATALINA FY24 Cashflo	w (June 20	23)													
CATEGORY	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	FY24 TOTAL	APPROVED DEC-22	VARIANCE
Sales - Stage 29	2	2	2	2	2	2	2	1	-	-	-	-	15	13	2
Sales - Stage 31	2	2	2	2	2	2	2	3	4	4	4	4	33	53	(20
Sales - Stage 36	2	-	-	-	-	-	10	-	-	-	-	-	12	-	12
Sales - Stage 37	1	3	3	1	1	-	-	2	2	2	2	-	17	8	9
Sales - Stage 38	-	-	-	2	2	-	-	2	2	2	2	4	16	36	(20)
Sales - Stage 39	-	-	-	-	-	-	-	-	-	-	-	-	-	39	(39)
Total Sales	7	7	7	7	7	4	14	8	8	8	8	8	93	149	(56)
Titles	-	-	66	-	37	-	-	-	-	-	-	-	103	144	(41)
Settlements Contracts on band	10 53	53	54	8	6 54	8 50	12 52	17 43	12	38	8	11	114 35	136 70	(22)
Contracts on hand Average Settlement Price	218,647	218,840	217,453	53 267,654	329,129	247,416	165,265	217,079	39 146,105	38 194,807	38 271,042	234,856	219,739	170,921	(35) 48,818
GROSS INCOME	218,047	210,040	217,433	207,034	529,129	247,410	105,205	217,079	140,105	154,007	271,042	234,830	219,739		40,010
Income - Stage 18C	171,833	171,833	171,833	171,833	-			-			-		687,333	38,885,713 198,443	488,890
Income - Stage 29	1,763,636	890,699	898,214	904,573	- 909,953	- 914,506	- 918,358	- 921,618	923,112	- 923,112	- 923,112	- 923,112	11,814,004	6,233,330	5,580,674
Income - Stage 31	-	-		830,152	830,152	830,152	830,152	830,152	830,152	830,152	1,245,227	1,660,303	8,716,591	14,527,652	(5,811,061)
Income - Stage 32	-	-	-			-			-		-	-		-	(3,811,001)
Income - Stage 36	250,998	469,344	234,672	234,672	234,672	234,672	234,672	1,938,571	-	-	-	-	3,832,273	2,285,777	1,546,496
Income - Stage 37	1,093,037	546,523	546,535	546,546	273,275	273,276	1,366,382	819,829	2,186,243	819,857	273,290	819,883	9,564,675	11,201,551	(1,636,876)
Income - Stage 38	-,,	-	-	-	-	542,751	542,751	-		542,751	542,751	542,751	2,713,754	9,755,000	(7,041,246)
Income - Lots Total	3,279,504	2,078,399	1,851,255	2,687,776	2,248,051	2,795,356	3,892,314	4,510,170	3,939,506	3,115,871	2,984,380	3,946,048	37,328,630	44,201,753	(6,873,123)
Income - Special Sites	-	-	-	-	-	-	-	-	2,750,000	-	-	-	2,750,000	-	2,750,000
Income - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Direct Selling Expenses	250,686	186,235	172,646	218,821	185,333	219,385	289,916	414,006	701,327	359,991	400,288	373,944	3,772,577	5,316,040	1,543,463
GROSS INCOME	3,028,818	1,892,165	1,678,609	2,468,955	2,062,719	2,575,972	3,602,397	4,096,163	5,988,180	2,755,880	2,584,092	3,572,104	36,306,053	38,885,713	(2,579,660)
DEVELOPMENT COSTS															
Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Consultants	39,506	39,671	39,836	40,002	40,169	40,336	40,471	40,606	40,741	40,877	41,013	41,150	484,377	525,306	40,929
Infrastructure	198,123	198,949	-	-	-	1,000,000	-	-	-	-	-	-	1,397,072	1,645,454	248,382
Special Sites/Other Development	-	-	-	-	-	-	64,292	64,507	64,722	64,938	65,154	65,371	388,984		(388,984)
Catalina Beach Bulk Earthworks Stgs 33-34	-	-	-	-	-	-	-	-	-	-	-	-	-	980,195	980,195
Catalina Green Cell Bulk Earthworks Stgs 39-40	-	-	-	-	-	-	-	-	-	-	-	-	-	863,727	863,727
Catalina Green Bulk Earthworks Stgs 41-44	-	-	-	-	-	-	-	-	-	-	-	-	-	21,978	21,978
Lot Production - Stage 29	218,075	-	-	-	-	-	-	-	-	-	-	-	218,075	-	(218,075)
Lot Production - Stage 31	651,949	1,269,893	651,949	651,949	651,949	-	-	-	-	-	-	-	3,877,690	6,404,724	2,527,034
Lot Production - Stage 32	-	-	-	-	-	-	37,804	37,930	38,056	38,183	38,311	38,438	228,722	59,023	(169,699)
Lot Production - Stage 37	424,738	406,271	-	-	-	-	-	-	-	-	-	-	831,009	-	(831,009)
Lot Production - Stage 38	425,261	425,301	425,341	726,650	425,421	425,462	425,494	415,688	-	-	-	-	3,694,616	3,631,800	(62,817)
Lot Production - Stage 39	52,886	53,106	53,328	53,550	53,773	53,997	-	-	-	-	-	-	320,640	3,471,248	3,150,607
Lot Production - Stage 40	-	-	-	-	-	-	-	-	-	-	-	-	-	201,031	201,031
Lot Production - Stage 41	-	-	-	-	-	-	-	-	-	-	-	-	-	25,504	25,504
Landscape Marketing	1,467,243 16,667	1,427,806 16,667	1,302,753 16,667	1,389,522 16,667	1,003,061 16,667	1,007,240 16,667	930,078 16,667	122,665 16,667	200,110 16,667	184,169 16,667	184,783 16,667	185,399 16,667	9,404,829 200,000	10,258,693 1,012,422	853,864 812,422
Community Development	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	90,000	223,500	133,500
Administration	99,295	99,709	331,250	100,542	100,961	101,381	101,719	102,058	102,399	102,740	103,082	103,426	1,448,562	1,594,717	146,155
Finance/Bonds	-		(1,010,141)	-	-	-	(577,105)	-	(850,774)	-	-	(350,000)	(2,788,020)	(1,811,155)	976,865
Debtor/Creditor Movement	-	-		-	-	-	-	-	-	-	-	(000,000)	(2,700,020)	(1,011,100)	-
Contingency	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	500,000	1,545,966	1,045,966
DEVELOPMENT COSTS	4,088,600	3,986,539	1,860,149	3,028,048	2,341,167	2,694,250	1,088,587	849,286	(338,913)	496,740	498,176	149,617	20,742,246	30,654,134	9,911,887
	1,000,000	0,000,000		0,0120,0-10				013)200	(000)510)	150,140					
CASHFLOW	(1,059,782)	(2,094,375)	(181,540)	(559,094)	(278,448)	(118,278)	2,513,811	3,246,877	6,327,092	2,259,140	2,085,916	3,422,487	15,563,807	8,231,579	7,332,227
Capital Calls	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Returns	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit Distributions	-	-	-	-	-	10,000,000	-	-	-	-	-	10,000,000	20,000,000	20,000,000	-
Cumulative Cash Balance	45,178,259	43,083,884	42,902,344	42,343,251	42,064,803	31,946,525	34,460,335	37,707,212	44,034,305	46,293,445	48,379,361	41,801,847	41,801,847	29,569,271	12,232,576

CATALINA FY25 Cashflov	w (June 20	23)													
CATEGORY	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	FY24 TOTAL	APPROVED DEC-22	VARIANCE
Sales - Stage 31	4	4	4	4	4	4	4	4	1	-	-	-	33	13	20
Sales - Stage 32		-	-	-	-	-	-	-	5	6	6	6	23	43	(20)
Sales - Stage 33	-	-	-	-	-	-	-	-	-	-	-	-	-	16	(16)
Sales - Stage 37		-	-	-	-	-	-	-	-	-	-	-	-	-	
Sales - Stage 38	3	3	3	6	6	-	-	-	-	-	-	-	21	-	21
Sales - Stage 39	-	-	-	-	1	7	7	7	7	7	7	7	50	3	47
Sales - Stage 40	-	-	-	-	-	-	,	-	-	-	-	,	-	42	(42)
Sales - Stage 41					-	-	-			-	-		_	27	(42)
Total Sales	7	7	7	10	11	11	11	11	13	13	13	13	127	144	(17)
Titles	-	/	/	10	-	11	11	11	15	64	-	13	64	85	
Settlements		- 11	-	-	- 7	-	-	-	-	04		-			(21)
	11	11	8	7		12	12	-	6	4	5	8	97	148	(51)
Contracts on hand	31	27	26	29	33	32	31	36	43	52	60	65	65	66	(1)
Average Settlement Price	234,856	234,856	207,538	237,186	237,186	138,359	138,359	276,717	276,717	415,076	332,061	51,884	211,594	316,306	(104,712)
GROSS INCOME															
Income - Stage 29	923,112	923,112	-	-	-	-	-	-	-	-	-	-	1,846,223	5,787,744	(3,941,521)
Income - Stage 31	1,660,303	1,660,303	1,660,303	1,660,303	1,660,303	1,660,303	1,660,303	1,660,303	1,660,303	1,660,303	1,660,303	415,076	18,678,409	12,867,348	5,811,061
Income - Stage 32	-	-	-	-	-	-	-	-	-	-	-	-	-	9,698,240	(9,698,240)
Income - Stage 37	819,883	273,294	273,294	-	-	546,588	546,588	546,588	546,588	-	-	-	3,552,825	-	3,552,825
Income - Stage 38	542,751	1,085,502	814,126	814,126	814,126	1,628,252	1,628,252	-	-	-	-	-	7,327,135	-	7,327,135
Income - Stage 39	-	-	-	-	-	-	-	-	-	-	214,099	1,500,635	1,714,734	10,215,185	(8,500,451)
Income - Stage 40	-	-	-	-	-	-	-	-	-	-	-	-		8,244,745	(8,244,745)
Income - Lots Total	3,946,048	3,942,210	2,747,723	2,474,429	2,474,429	3,835,144	3,835,144	2,206,891	2,206,891	1,660,303	1,874,402	1,915,711	33,119,327	46,813,262	(13,693,936)
Income - Special Sites	-	-	-	-	-	-	1,515,579		-			-	1,515,579	1,341,518	174,061
Income - Other	-		-				-	-	-			-	_,00,0,0,0	-	
Direct Selling Expenses	406,062	371,482	293,308	399,853	278,232	388,487	637,444	385,509	283,303	214,221	212,711	267,271	4,137,881	5,789,641	1,651,759
GROSS INCOME					2,196,198						1,661,692				
	3,539,986	3,570,728	2,454,415	2,074,576	2,196,198	3,446,657	4,713,279	1,821,383	1,923,589	1,446,082	1,001,092	1,648,440	30,497,024	42,365,139	(11,868,115)
DEVELOPMENT COSTS															
Land	-	-	-	-	-	-	-	-	-	-	-	-	-	12,265,200	12,265,200
Consultants	34,698	34,755	34,813	34,871	34,929	34,988	35,046	35,104	35,163	35,222	35,280	35,339	420,209	486,966	66,757
Infrastructure	-	-	100,000	25,399	25,441	25,484	244,997	245,406	245,815	246,224	246,635	247,046	1,652,447	638,461	(1,013,986)
Special Sites/Other Development	130,960	131,179	131,397	131,616	65,918	66,028	-	-	-	-	-	-	657,097	-	(657,097)
Catalina Beach Bulk Earthworks Stgs 33-34	-	-	-	-	-	-	-	-	-	-	-	-	-	970,792	970,792
Catalina Green Cell Bulk Earthworks Stgs 39-40	304,354	304,861	305,369	305,878	306,388	306,899	-	-	-	-	-	-	1,833,750	-	(1,833,750)
Catalina Green Bulk Earthworks Stgs 41-44	-	-	-	-	-	-	-	3,533	3,539	3,545	3,551	3,557	17,725	1,772,641	1,754,916
Lot Production - Stage 32	-	-	-	-	-	-	-	-	702,051	703,221	704,393	1,277,080	3,386,746	4,941,048	1,554,302
Lot Production - Stage 33	-	-	-	-	-	-	33,545	33,601	33,657	33,713	33,769	33,825	202,111	2,267,590	2,065,479
Lot Production - Stage 34	-	-	-	-	-	-	-	-	-	-	-	-	-	114,961	114,961
Lot Production - Stage 39	-	-	-	-	-	1,103,881	1,105,721	1,107,564	1,668,731	1,111,259	1,113,111	-	7,210,267	650,717	(6,559,551)
Lot Production - Stage 40	-	-	-	-	-	-	22,175	22,212	22,249	22,286	22,323	22,361	133,607	4,024,274	3,890,667
Lot Production - Stage 41	-	-	-	-	-	-	-	-	-	-	-	-	-	2,924,480	2,924,480
Lot Production - Stage 42	-	-	-	-	-	-	-	-	-	-	-	-	-	157,807	157,807
Landscape	278,653	279,117	279,582	280,048	280,515	280,982	85,580	85,723	56,230	56,324	60,898	60,999	2,084,651	2,042,815	(41,836)
Marketing		17,490	17,520				17,637		17,696	17,725		17,784		909,615	698,147
	17,461 7,858	7,871	7,884	17,549 7,897	17,578	17,607	7,937	17,666	7,963	7,976	17,755 7,990		211,468	216,000	
Community Development					7,910	7,923		7,950				8,003	95,161		120,839
Administration	103,598	103,771	322,315	104,117	104,291	104,464	104,639	104,813	104,988	105,163	105,338	105,513	1,473,010	1,648,906	175,896
Finance/Bonds	-	-	-	-	350,000	-	-	350,000	-	-	-	-	700,000	350,000	(350,000)
Debtor/Creditor Movement	-	-	-	-	-	-	-	-	-	-	-	-	-	283,505	283,505
Contingency	43,879	43,952	59,944	45,369	42,149	97,413	82,864	83,179	144,904	117,133	117,552	90,575	968,912	1,801,614	832,702
DEVELOPMENT COSTS	921,461	922,997	1,258,825	952,745	1,235,119	2,045,670	1,740,141	2,096,751	3,042,985	2,459,791	2,468,595	1,902,083	21,047,161	38,467,392	17,420,230
CASHFLOW	2,618,525	2,647,732	1,195,590	1,121,831	961,079	1,400,987	2,973,138	(275,368)	(1,119,396)	(1,013,709)	(806,904)	(253,643)	9,449,863	3,897,748	5,552,115
Capital Calls	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Returns	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit Distributions	-	-	-	-	-	10,000,000	-	-	-	-	-	7,000,000	17,000,000	17,000,000	-
Cumulative Cash Balance	44,420,372	47,068,104	48,263,695	49,385,526	50,346,605	41,747,592	44,720,730	44,445,362	43,325,966	42,312,257	41,505,353	34,251,710	34,251,710	16,467,019	17,784,691

7.5. REVISION TO CATALINA GREEN DEVELOPMENT STAGING - STAGES 39 & 40

Responsible Officer:	Manager Project Coordination	
Attachments:	1. Attachment - Catalina Green Revised Staging Plan	
Voting Requirement:	Simple Majority	

RECOMMENDATION

That the Management Committee APPROVES a revision to the Catalina Green Staging Plan as shown on the plan contained in the attachment to this report.

PURPOSE

To consider a proposed change proposed by Satterley Property Group (Satterley) to the development staging plan for Catalina Green.

POLICY REFERENCE

N/A

LOCAL GOVERNMENT ACT/REGULATION

N/A

PREVIOUS MINUTES

Council Meeting: 16 February 2023 (Item 8.6 – Catalina Green Development Strategy)

FINANCIAL/BUDGET IMPLICATIONS

As discussed in this report.

RISK MANAGEMENT IMPLICATIONS

Risk Ref: 3	Risk Rating:
Development Project – Development Manager Ability to deliver	Moderate
Action:	I
Development Manager to prepare for approval strategies and plans.	

The staging plan for Catalina Green is an important tool to guide development sequencing in this precinct.

BACKGROUND

At its meeting of 16 February 2023, the Council considered a report on the implementation of the Catalina Green Development Strategy. Among the Council's resolutions was a decision to support an updated Concept Plan for Catalina Green and a revised staging approach for the balance future development in this precinct as a result of changes to the sewer strategy and a likely delay in acquiring land currently owned by the Western Australian Planning Commission (WAPC).

COMMENT

Satterley has recommended a revision to the staging plan for development in Catalina Green. The revision involves an adjustment to the boundary between Stages 39 and 40 and a reversal of the sequencing of development of these stages.

An extract from the approved staging plan, with Stages 39 and 40 highlighted, is shown below.



Satterley proposes that Stage 39 comprise of 41 lots instead of 64 lots and be renumbered to Stage 39B. It also proposed that Stage 40 comprise of 61 lots instead of 38 lots and be renumbered Stage 39A, with Stage 39A to be constructed ahead of Stage 39B. Subsequent stages (from the revised Stage 40 thereon) are proposed to be renumbered accordingly.

The rationale for the proposed change is largely driven by changes recently made by the State Government to the Residential Medium Density (RMD) Design Codes. The RMD Codes have been revised with the aim of, among other objectives, providing for improved solar orientation of dwellings and sufficient private open space within lots for tree planting to maximise canopy coverage.

Under the approved subdivision plan that applies to the current Stage 39 area, 23 laneway lots with a frontage of 6 metres are to orientate in an east-west direction. Preliminary review of the RMD Codes and their impact on the development potential of these lots has brought into question whether these lots will be saleable in their approved configuration, as they may not be able to developed in a manner that is compliant with the new provisions or there may not be an adequate number of standard building plans available that are suitable for lots with this particular orientation and dimension. While there is a two-year transition period for the revised RMD Codes to fully take effect, this may not provide sufficient time to allow the civil construction, titling and home building approvals processes in Stage 39 to be completed for dwellings to be approved in accordance with the revised planning provisions.

It is necessary to undertake a more detailed review of the impact of the revised RMD Codes on the smaller lot product in Stage 39 (and other stages in Catalina) to help determine whether it would be appropriate to proceed to subdivide in accordance with the current approval or instead alter lot dimensions to create a more development-ready and therefore saleable product.

The approved and the proposed revised staging boundaries of Stages 39 and 40 are shown below:



Satterley advises of the following considerations with the proposed Stage 39/40 boundary revision:

- The revised staging does not impact the proposed FYE 2024 budget, as there is negligible impact on engineering design costs as the approved and revised stages are of comparable area and no civil construction is proposed to commence until FYE 2025.
- Proposed Stage 39A is likely to deliver a better profit margin than the current Stage 39 and more market acceptable front-loaded product.

- Proposed Stage 39A will still include the central parkland earthworks, Greenlink and part of the future bus route road network to enable early delivery of key amenity in Catalina Green.
- Bringing forward some of the 'squat' lot product that is in the approved Stage 40 into the new Stage 39A will bring to the market affordable lots, which are currently attractive to investor market.
- Given strong sales in Catalina Green over the past three months, it is necessary to design the proposed Stage 39A area to inform the new civil construction contract that is to be tendered in the first quarter of FYE 2024.

The Council has delegated authority to the Management Committee to approve modifications to stages of subdivision, including the number of lots, lot sizes and configuration, mix and location, subject to modifications being consistent with TPRC Objectives, Strategies, Policies, approved Annual Plan and Budget.

It is considered that the proposed Stage 39/40 boundary revision is generally consistent with the TPRC strategic framework, however the impact on lot diversity to cater for different purchase price-points and household types requires consideration.

The following table outlines the options that are open to the Management Committee and the respective advantages and disadvantages of each.

No.	Option	Advantages	Disadvantages
1	Approve the Stage 39/40 boundary revision, as proposed.	 Avoids risking developing lots that may be unsaleable due to their development potential being significantly hampered by new planning provisions. Provides additional time to fully determine the impact of the new planning provisions on the smaller laneway lot product. Brings lot product to the market that is currently most in demand (that is 375m² to 450m² lots), while still providing some smaller lots for product diversity. Minimises the time between Stage 38 and the revised Stage 39A being completed, providing a more-complete road network to the east of Stage 38 sooner (minimising temporary cul-de-sac and interim construction fencing arrangements). Provides for the early construction of the Greenlink, future bus route road network and central parkland. 	 Revised Stage 39A would be predominantly comprised of 45 lots ranging from 375m² to 500m², with only 16 lots smaller than 375m2, potentially not achieving strategic objectives for lot product diversity, particularly the more- affordable smaller lot product. May result in lots in the eastern part of the revised Stage 39A being assigned a bushfire attack level rating (anticipated to be BAL12.5, adding around \$7,000 to \$10,000 additional building costs, which may need to be offset by an equivalent lot discount) due to proximity to uncleared land owned by the WAPC – risk could be mitigated by obtaining WAPC approval to clear vegetation on its land to remove the potential bush fire hazard.

		 Provides certainty for the engineering design scope for the revised Stage 39A. 	
2	Not approve the Stage 39/40 boundary revision.	 Maintains the ability to bring a variety of lot product to the market, including small laneway lots. Still provides for the early construction of the Greenlink, future bus route road network and central parkland. 	 May result in the development of lots that are unsaleable due to their development potential being significantly hampered by new planning provisions, causing financial and reputational risk for the TPRC. May result in limited supply of the most in-demand lot types and over-supply of the smaller laneway lots, and therefore result in a failure to achieve sales targets.
3	Defer consideration on the matter pending more detailed advice on the impact of the RMD Codes on the Stage 39 laneway lots.	Potentially provides greater certainty on the developability of the Stage 39 laneway lots before committing to the approval of any stage boundary change.	May necessitate delaying engineering design for either the approved Stage 39 or the proposed revised Stage 39A until the detailed planning advice is obtained – potentially delaying the timeframe for construction and the limiting the ability to bring additional lots to the market. This is a significant risk should the trend of increased buyer demand in Catalina Green in recent months continue.

CONCLUSION

In considering the respective advantages and disadvantages of the canvassed options, Option 1 is preferred as it provides the best balance of achieving sales, design, development and other strategic objectives, while minimising development, financial and reputational risk.

It is therefore recommended that the Management Committee approves the proposed revision to the Stage 39 and 40.



7.6. NEERABUP ROAD BUS UNDERPASS AND SUPPORTING ROAD NETWORK

Responsible Officer:	Manager Project Coordination
Attachments:	None
Voting Requirement:	Absolute Majority

RECOMMENDATION

That the Council:

- **1.** COMMITS to funding the design and construction of the remaining future Clarkson train station to Mindarie Marina bus route road network within Catalina by FYE 2025, subject to reasonable design and construction costs being achieved.
- 2. INFORMS the Perth Transport Authority of its plans to achieve 1. above and ADVOCATES that it allocate funds to construct the Neerabup Road bus underpass in FYE 2025.

PURPOSE

To consider a report on options to achieve the timely construction of the Neerabup Road bus underpass near Clarkson train station and the required road network within Catalina Estate that is intended to support a future bus service.

POLICY REFERENCE

N/A

LOCAL GOVERNMENT ACT/REGULATION

N/A

PREVIOUS MINUTES

N/A

FINANCIAL/BUDGET IMPLICATIONS

Report relates to consideration of a future Budget expenditure commitment.

RISK MANAGEMENT IMPLICATIONS

Risk Ref: 1	Risk Rating:
Strategic - Common Vision	Moderate

Action:

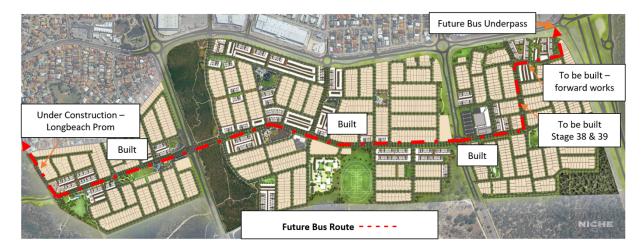
Corporate Business Plan which aligns financial outcomes with the Vision and Objectives

This report concerns the achievement of strategic objectives to provide Catalina Estate with a functioning movement network, with good access to public transport and cycle and walking paths.

BACKGROUND

The Perth Transport Authority (PTA) has long-held plans to add a bus service to its network to link Clarkson train station and Mindarie Marina, through Catalina Estate. Commencement of the service is dependent on the TPRC constructing the road network through Catalina and the PTA constructing the bus underpass beneath Neerabup Road and its connection with the station. It also requires adequate funding being allocated by the PTA to operate a regular bus service.

Provision for the future construction of the underpass was made when the Neerabup Road/Mitchell Freeway interchange was built in 2016. A substantial proportion of the road network for the bus service has either since been completed or is under construction. With the completion of the first stage of development in Catalina Green and additional stages underway, the Catalina Project is reaching a level of maturity that warrants the Council's consideration of the timing for the construction of the remaining road network in Catalina Green needed to provide for the commencement of the bus service.



COMMENT

The Project Budget FYE 2024, which is the subject of Item 7.4 of this Agenda, proposes the allocation of funds to complete the road design for the remaining sections of the bus route road network that are still to be built. This includes Stage 38, which is about to commence construction and be completed by the end of 2023, design work that is soon to commence in for the construction of Stage 39 and forward works for the road connection between Stage 39 and the underpass.

Funds are allocated for this design work in recognition of the approved Catalina Built Environment and Social Strategies, which both identify opportunities to create a strong walking and cycling network through the Project, activate important connections and provide early access to amenities and infrastructure like the Clarkson rail station.

The PTA has completed comprehensive design for the underpass but has yet to allocate funding for its construction. It advises that is has estimated the cost of the underpass works to be in the

order of \$2.5M. The earliest opportunity for further consideration for funding by the PTA will be in late 2023 when it undertakes a mid-year review of its FYE 2024 budget. The PTA has advised that while there is a prospect that funding could be allocated for the underpass construction to commence in late FYE 2024 through this process, the higher likelihood is that funding will be allocated in its FYE 2025 budget, particularly if there is a strong commitment by the TPRC to construct the linking road network in early FYE 2025.

Assuming that the Council adopts the Project Budget FYE 2024 to commence design and allocates funding in FYE 2025 to build Stage 39 and forward works on the connection to the underpass and will be able to secure a construction contract for these works at a reasonable price, the Council should be in a position to commit to completing the remaining section of the bus route network in early FYE 2025. This prompts consideration of options to best achieve the timely the construction of the bus underpass to either coincide with or follow soon after completion of the Catalina roadworks. The following options are open to the Council in relation to this matter:

No.	Option	Advantages	Disadvantages
1	Collaborate with the PTA - Design and construct the remaining bus route road network within Catalina by FYE 2025.	 Completes the remaining sections of the bus route road network within Catalina Green by FYE 2025. Should result in bus services commencing late FYE 2025 or early FYE 2026. Should achieve the Council's strategic objectives for good public transport, cycling and pedestrian connections between the Clarkson train station, marina and beyond. 	 Requires the Council to allocate funds to design the remaining sections of the bus route in FYE 2024 and complete construction in FYE 2025. Relies on the PTA to allocate funds to construct the underpass at the same time or soon after – achievement of advantages 2 and 3 will be delayed if this does not occur. There is no guarantee bus services will commence upon the bus route road network and underpass being completed – as this is dependent of PTA funding.
2	TPRC Prefund Underpass - Design and construct the remaining bus route road network within Catalina and construct the bus underpass for the PTA by FYE 2025.	 Completes the remaining sections of the bus route road network within Catalina Green by FYE 2025, as well as the underpass at the same time. Bus underpass costs likely to eventually be recouped from PTA. 	Requires the Council to allocate funds to design the remaining sections of the bus route in FYE 2024 and complete construction in FYE 2025, as well as the bus underpass and carry the holding costs until

		 Should result in a higher likelihood that bus services will commence late FYE 2025 or early FYE 2026 than would be the case with Option 1. Potentially achieves the Council's strategic objectives for good public transport, cycling and pedestrian connections between the Clarkson train station, marina and beyond sooner than could result under Option 1. 	reimbursed by the PTA. • Such arrangements are not commonly undertaken – would require extensive liaison and agreement with the PTA to facilitate.
3	Wait for PTA – Design the remaining bus route road network within Catalina, but not construct it until the bus underpass is constructed by the PTA.	Does not require the Council to allocate funding for the bus route road network or the bus underpass construction for several years.	 Delays completion of the remaining sections of the bus route road network within Catalina Green and commencement of bus services for an undetermined timeframe. Lack of intent by the Council to construct the bus route road network would be unlikely to encourage the PTA to fund the bus underpass. Delays achieving the Council's strategic objectives for good public transport, cycling and pedestrian connections between the Clarkson train station, marina and beyond for an undetermined timeframe.
4	Do Nothing – Not progress any design work of the remaining road network to be built to connect to the underpass, or take any advocacy action with the PTA to build the underpass.	Does not require the Council to allocate any immediate funding for the bus route road network.	As for Option 3.

CONCLUSION

Options 3, Wait for PTA, and 4, Do Nothing, are not recommended as they would significantly delay achievement of key Council strategic objectives.

Option 1, Collaborate with the PTA, is recommended on the basis that it would complete the remaining sections of the bus route road network within Catalina Green by FYE 2025 and in doing so likely provide impetus to the PTA to allocate funds to construct the bus underpass, resulting in bus services commencing late FYE 2025 or early FYE 2026 and achieving TPRC strategic objectives for good public transport, cycling and pedestrian connections between the Clarkson train station, marina and beyond in a timely manner.

Option 2, TPRC Prefund Underpass, would likely result in better advantages than Option 1, however the Council would incur greater upfront costs funding construction and bearing these costs until reimbursed by the PTA. While it may eventuate that proposing a pre-funding arrangement in itself may prompt the PTA to bring forward plans for constructing the bus underpass, Option 1 is preferred on the basis that the deliverables are achievable given the position of the Project and the Council's resources, without incurring additional un-envisaged costs.

Option 1 could also be accompanied by advocacy efforts to demonstrate the Council's intent to put the road network in place to support the bus route and encourage PTA to take timely action to put the bus route infrastructure in place and the bus service into operation.